

RAND LOGISTICS, INC. BANKRUPTCY CASE STUDY

FILED ON 01/29/2018



CreditRiskMonitor's warning of Rand Logistics, Inc.'s ("Rand") bankruptcy risk was determined by a combination of factors:

Monthly Average FRISK® Score	Page 2
The FRISK® Score Components	3
Company Report Detail	4
FRISK® Deep Dive and Adjusted Market Cap Volatility	5
FRISK® Stress Index	6
Peer Analysis on Alternate Suppliers and Customers	7
Quarterly Performance Ratios	8
Quarterly Leverage Ratios	9
Quarterly Liquidity Ratios and Rates of Return	10
News Alerts: A Timeline of Concerning Headlines	11
Management Discussion and Analysis	12
About This Report/Contact CreditRiskMonitor	13

MONTHLY AVERAGE FRISK® SCORE

CreditRiskMonitor's FRISK® score has been warning of financial stress at Rand Logistics, Inc. (OTC: RLOGQ) for more than a year.

The company ultimately filed for bankruptcy on January 29, 2018.

Business Name	2017	2017	2017	2017	2017	2017	2017	2017	2017	2017	2017	2018	2018
Dusilless Maille	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB
Rand Logistics, Inc.	3	3	3	3	2	2	1	1	2	2	2	1	1

BANKRUPT!

The FRISK® score is
96% accurate* in
predicting the risk of
corporate failure/bankruptcy
over a 12-month horizon.
All FRISK® scores are
recalculated every night
for each subsequent
12-month period.

	FRISK	From	ptcy within 12 month: To
Best	10	0.00%	0.12%
	9	0.12%	0.27%
	8	0.27%	0.34%
	7	0.34%	0.55%
	6	0.55%	0.87%
	5	0.87%	1.40%
	4	1.40%	2.10%
	3	2.10%	4.00%
	2	4.00%	9.99%
Worst	1	9.99%	50.00%

While the percentage risk of bankruptcy varies at each FRISK® score, 96% of public companies that eventually go bankrupt enter the FRISK® "red zone" prior to filing. A FRISK® score of 5 or less is an important warning sign.

*FRISK® score accuracy of 96% is based on backtesting of U.S. public companies; results may vary by country.

THE FRISK® SCORE COMPONENTS

At the core of the CreditRiskMonitor process is our 96% accurate FRISK® score, which indicates a company's level of financial stress on a scale of 1 to 10, based on the probability of bankruptcy over a 12-month horizon. When available, the FRISK® score incorporates a number of powerful risk indicators including:

A "Merton" type model using stock market capitalization and volatility Financial ratios, including those used in the Altman Z"-Score Model

Bond agency ratings from Moody's and Fitch

Crowdsourced CreditRiskMonitor Usage Data

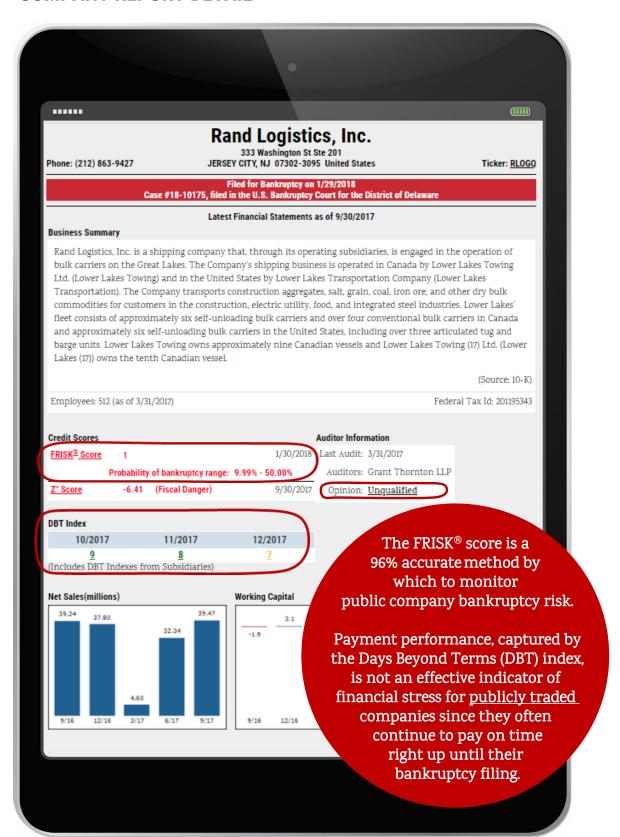
<u>Crowdsourcing</u> has enhanced the accuracy and timeliness of the FRISK® score. We collect and analyze data patterns from thousands of CreditRiskMonitor subscribers, including professionals from more than 35% of the Fortune 1000, plus over a thousand other large corporations worldwide.

The crowdsourcing advantage is even more powerful in our FRISK® score since many of the professionals who use our service are credit managers:

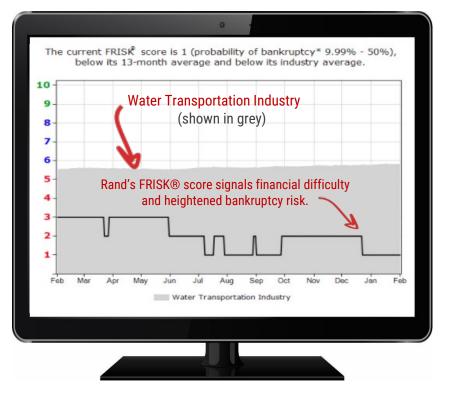
- Credit managers control one of the largest sources of working capital going into a company
- They are not held to the same "Fair Disclosure" restrictions that prevent nondisclosed information sharing on public companies
- Credit managers use a variety of non-public information sources such as their own company's management and sales representatives to be alerted to concerns in a public company's performance
- It is commonly known credit managers confidentially share information with other credit managers, thus collectively, their behavior helps to provide advanced insight to financial problems in public companies

Read more in Credit Research Foundation's quarterly journal article, "Assessing Public Company Financial Risk by Crowdsourcing the Research of Credit Professionals"

COMPANY REPORT DETAIL



FRISK® DEEP DIVE

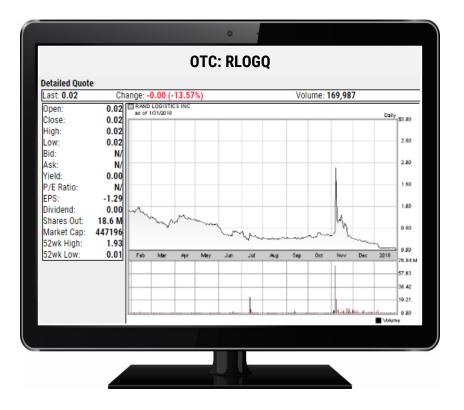


The FRISK® score relative to the broader Water Transportation industry raises an additional red flag signaling heightened risk relative to peers, as well...

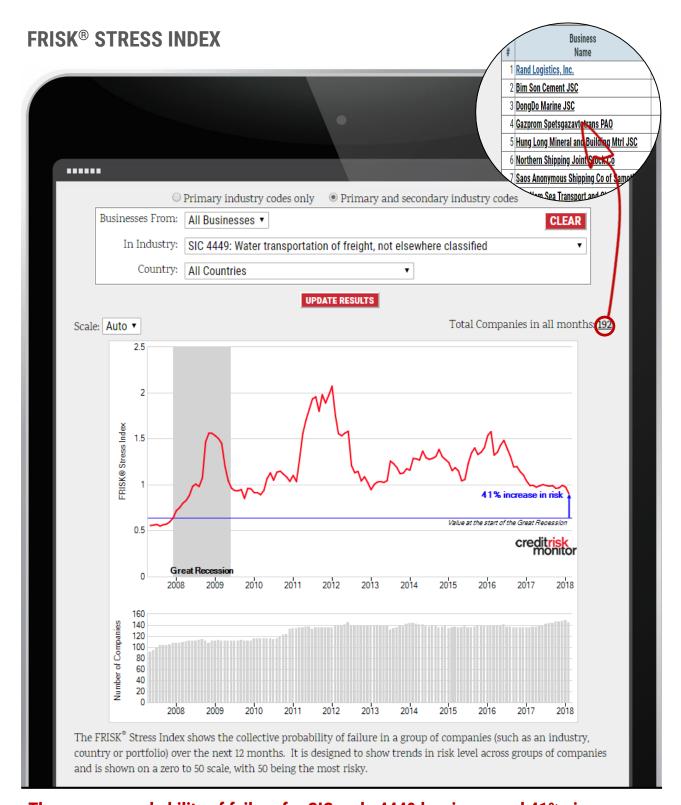
MAKING IMMEDIATE

ATTENTION REQUIRED.

ADJUSTED MARKET CAP VOLATILITY



One of the inputs of the FRISK® score is a company's market cap volatility, adjusted for dividends, over the course of a year. Incorporating this information allows us to capture the "wisdom of markets" on a daily basis. This ensures our subscribers are getting the most up to date view of the risks they face since stocks tend to be more liquid and faster moving than bond prices and ratings.



The average probability of failure for SIC code 4449 has increased 41% since 2007. Rand Logistics, Inc. is among the weakest names in the industry as evidenced by its FRISK® score of 1.

PEER ANALYSIS ON ALTERNATE SUPPLIERS AND CUSTOMERS

Rand demonstrates
bottom quartile
ranking in key financial
ratios (shown in red) vs. its
Water Transportation
industry peers.

Peer Analysis

The Peer Analysis expands to provide a ranking of a company's competitors, which can help provide options for alternate suppliers or new customers.

Ar/Quarter: 20	17.3 ▼				or new	customers
	ector: Transportation, In	dustry: Wat	ter Transport	ation	•	
	EFRESH					
[Sector: Transportation]		sportationl	[Calendar Y	'ear/Ouarte	r: 2017.31	
[control control contr	Ranking	Number			,	_
	Within	Of		_		
Businesses in Peer Group: 803	3 Peer	Peers	Company	Peer	r Group Ran	ge
	Group	Ranked	Value	Low	Median	High
	Credit Ra					
ZScore	252		-6.41	-8,033.20	1.78	64.53
Net Sales (Thousands of U.S. Dollars)	Performance 49		39,467	-161	59,954	8,046,000
Gross Margin % Of Sales	54		45.36	-645.85	21.98	112.42
Gross Margin % Of Sales TTM	60		41.45	-1,371.28	20.96	100.00
SG&A % Of Sales	164		11.91	0.09	9.48	158.16
SG&A % Of Sales TTM	204		19.89	0.19	10.20	20,866.67
Operating Margin % Of Sales	58	275	18.91	-1,102.85	7.28	40,276.84
Operating Margin % Of Sales TTM	167	277	1.48	-4,835.24	4	Company Nam
EBITDA Margin Of Sales	41		33.82	-621.60		Company Nan
EBITDA Margin Of Sales TTM	43		28.36	-621.60	1 Quemchi S.A.	
Net Profit Margin % Of Sales	134		4.52	-809.28	2 MHC JSC	
Net Profit Margin % Of Sales - TTM	217		-19.24	-2,536.87	3 Awilco LNG AS	A
Pre-tax Income % Of Sales	152		4.44	-808.25	4 Hainan Strait S	
Effective Tax Rate	32		-1.71	-90.68		lorskove Parokhodstvo PAO(P)
Depreciation % Of Prop/Plant/Equipment Capital Expense % Of Prop/Plant/Equipment			12.68 12.61	0.16	\	
Interest Coverage	90		2,33	-809.36		rborne Transport JS Corp
Interest Coverage TTM	100		1.26	-120.17	Z Sevan Marine A	<u>ASA</u>
	Liquidity r		20	.20	wle Stea	mships Ltd. (Dav
Cash Ratio	270		0.01	0.00	0.43	87.26
Quick Ratio	253	261	0.07	0.00	0.95	87.26
Current Ratio	272	<u>277</u>	0.10	0.00	1.29	92.46
	Efficiency i	ratios:				
Accounts Receivable Turnover	102		9.72	-4,134.96	7.19	1,821.70
Days Sales Outstanding	121		37.54	-80.20	44.11	24,377.57
% of Inventory Financed by Vendors	N/A		N/A	0.44	214.19	51,179.52
% of Inventory Financed by Vendors T			N/A N/A	0.62	218.82	Company Na
Inventory Turnover Inventory Turnover TTM	N/A N/A		N/A N/A	0.00		. ,
Days Sales in Inventory	N/A N/A		N/A N/A	0.00	1 <u>Primorskoye M</u>	orskoye Parokhodstvo PAO
Inventory to Working Capital	N/A N/A		N/A	-6.58	/ 2 Nha Trang Port	JSC
Accounts Payable Turnover	95		8.85	0.00	3 Solvang ASA	
Accounts Payable Turnover TTM	120		7.35	0.00	4 Odessos Shipro	enair Yard AD
	Leverage & deb	t coverage:			, ,	<u>'</u>
Total Debt to Equity Ratio	245		15.40	0.00	5 <u>Hainan Strait S</u>	
Debt to Tangible Equity Ratio	239		371.25	0.00		Americana de Vapores SA
Total Debt to Assets Ratio	251		0.86	0.00	Z Pelayaran Nelly	<u>/ Dwi Putri Tbk PT</u>
Short-Term Debt % of Total Debt	235	_	100.00	0.00	Ship R	epairing & Eng
Short-Term Debt % of Working Capital	230		-102.41 409.42	-1,999.72	23.12 1.21	409.42
Liabilities to Net Worth Ratio Total Liabilities to Equity Ratio	259 261	259	16.99	0.02 0.02	1.21	409.42 33.49
TTM EBITDA Over Total Debt	70	147	0.14	-4.29	0.13	101.69
ED. IDA OTCI IOIGI DEDI			n Upper Qua			101.03
			Middle Two			
			Lower Quart			
TTM = trailing 12 months			nge - Confid			
N/A = Not Available		Grey -	Data is Not A	vailable		

QUARTERLY PERFORMANCE RATIOS

5 quarters; decline in					
avan waan	ones Detice	Coguent	ial Ouarta		
tincome	ance Ratios	of U.S. Dollars)	iai Quai lei	15	
	3 mos	3 mos	3 mos	3 mos	3 mos
Period Ended	9/30/2017	6/30/2017	3/31/2017	12/31/2016	9/30/2016
Net Sales \$	\$39,467	\$32,342	\$4,598	\$37,796	\$39,240
% change	22.03%	603.39%	-87.83%	-3.68%	16.04%
Gross Margin \$	\$17,902	\$13,357	\$507	\$15,571	\$17,212
% change	34.03%	2,534.52%	-96.74%	-9.53%	14.94%
% of sales	45.36%	41.30%	11.03%	41.20%	43.86%
change as % of incremental sales	63.79%	46.32%	n/m	n/m	41.25%
% change	\$4,702 -13,17%	\$5,415 -38.32%	\$8,779 129.58%	\$3,824 -3,31%	\$3,955 -18.62%
% of sales	11.91%	-30.32% 16.74%	190.93%	10.12%	10.08%
change as % of incremental sales	-10.01%	-12.13%	n/m	10.12% n/m	-16.69%
Operating margin \$	\$7,464	\$2,685	(\$13,666)	\$5,212	\$7,588
% change	177.99%	119.65%	-362.20%	-31.31%	1,192.67%
% of sales	18.91%	8.30%	-297.22%	13.79%	19.34%
change as % of incremental sales	67.07%	58.94%	n/m	n/m	129.10%
EBITDA \$	\$13,348	\$11,698	(\$5,839)	\$13,181	\$14,158
% change	14.11%	300.34%	-144.30%	-6.90%	128.61%
% of sales	33.82%	36.17%	-126.99%	34.87%	36.08%
change as % of incremental sales	23.16%	63.21%	n/m	n/m	146.87%
EBIT \$	\$5,868	\$1,604	(\$14,494)	\$5,569	\$7,048
% change	265.84%	111.07%	-360.26%	-20.98%	1,414.93%
% of sales	14.87%	4.96%	-315.22%	14.73%	17.96%
change as % of incremental sales	59.85%	58.02%	n/m	n/m	139.85%
Pre-tax income \$	\$1,754	(\$5,322)	(\$19,784)	(\$222)	\$3,314
% change	132.96%	73.10%	-8,811.71%	-106.70%	209.34%
% of sales	4.44%	-16.46%	-430.27%	-0.59%	8.45%
change as % of incremental sales	99.31%	52.13%	n/m	n/m	117.00%
Net income (loss) \$	\$1,784	(\$5,113)	(\$18,453)	(\$189)	\$2,996
% change % of sales	134.89% 4.52%	72.29% -15.81%	-9,003.49% -401.33%	-106.31% -0.50%	216.03%
change as % of incremental sales	96.80%	48.08%	n/m	n/m	
Tax expense \$	(\$30)	(\$209)	(\$1,331)	(\$3	Poor intere
Effective tax rate	-1.71%	3.93%	6.73%	1.4	
Depreciation expense \$	\$7,073	\$6,092	\$5,973	s C	overage rat
% of sales	17.92%	18.84%	129.90%	ne	egative free
% of capital expenses	100.61%	56.69%	218.55%	5	_
% of PP&E, net (annualized)	12.68%	11.16%	11.23%	; II	low in the l
Capital expenditures \$	\$7,030	\$10,746	\$2,733	\$ CI	uarters sign
% change	-34.58%	293.19%	162.79%	-/3	
% of PP&E, net (annualized)	12.61%	19.68%	5.14%		neightened
% of working capital (annualized)	-12.18%	-19.29%	-10.36%	643.46%	
Interest coverage ratio	2.33	1.46	(0.95)	_	
% change	59.70%	253.08%	-142.04%	-31.43%	93.54%
Free cash flow \$	(\$3,151)	(\$23,048)	(\$5,890)	\$2,433	\$9,751

QUARTERLY LEVERAGE RATIOS

Total debt in relation to equity increased significantly in the last 5 quarters indicating heightened risk

Leverage Ratios - Sequential Quarters (Thousands of U.S. Dollars)

100% reliance on short-term debt in the last 3 quarters suggests that funding options were increasingly limited

Period Ended 6/30/2017 3/31/2017 12/31/2016 9/30/2016 9/30/2017 Total debt \$ \$236,116 \$229,388 \$200,279 \$192,045 \$193,066 % change 14.53% 4.29% -4.96%2.93% -0.53% Stockholders' equity \$ \$15,329 \$13,674 \$19,260 \$37,973 \$39,442 -49.28% -3.72% % change 12.10% -29.00% 6.75% Total debt to equity ratio 15.40 16.78 10.40 5.06 4.89 % change -8.18% 61.32% 105.61% 3.32% -10.97% Tangible net worth \$ \$636 \$22,734 (\$1,166)\$4,240 \$23,881 % change 154.55% -127.50% -81.35% -4.80% 13.28% Total debt to tangible net worth 371.25 n/a 47.24 8.45 8.08 % change n/a n/a 459.17% 4.49% -16.10% Total assets \$ \$275,718 \$272,821 \$248,600 \$254,518 \$259,892 9.74% % change 1.06% -2.33% -2.07%-3.68% Total debt to assets ratio 0.84 0.75 0.74 0.86 0.81 % change 1.86% 4.37% 6.77% 1.56% -1.33%Tangible assets \$ \$261,025 \$257,981 \$233,580 \$239,279 \$244,331 % change 1.18% 10.45% -2.38% -2.07% -3.79% Short-term debt \$ \$236,116 \$229,388 \$200.279 n/a \$0 % change 2.93% 14.53% n/a n/a n/a 100.00% Short-term debt % of total debt 100.00% 0.00% 100.00% n/a Short-term debt % of working capital -99.15% -93.47% -102.41% 0.00% n/a -3.29% -6.08%% change n/a n/a n/a Total liabilities \$ \$229,340 \$220,450 \$260,389 \$259,147 \$216,545 5.91% -1.77% -5.33% % change 0.48% 13.00% Total liabilities to equity ratio 16.99 18.95 11.91 5.70 5.59 59.16% 2.03% -11.32% % change -10.37% 108.81% Total liabilities to tangible net worth ratio 409.42 n/a 54.09 9.53 9.23 **67.86%** 3.18% -16.43% % change n/a Total debt to EBITDA ratio (annualized) 4.42 3.64 3.41 Total debt to % change -9.79% 6.85% -58.43% tangible net worth Source: 10-0 10-0 11/14/2017 2017 11/10/2016 and total liabilities

> to tangible net worth ratios skyrocketed in Q2 2017

QUARTERLY LIQUIDITY RATIOS AND RATES OF RETURN

Negative working pital in 4 of the last 5 quarters	Liquidity Ratio	os - Sequer			Meager cash, quick, & current ratios
Period Ended	9/30/2017	6/30/2017	3/31/2017	12/31/2016	9/30/2016
Current assets \$	\$25,545	\$23,507	\$10,691	\$22,183	\$19,888
% change	8.67%	119.88%	-51.81%	11.54%	-14.18%
% of short-term debt	10.82%	10.25%	5.34%	n/a	n/a
Current liabilities \$	\$256,103	\$254,864	\$224,973	\$19,036	\$21,742
% change	0.49%	13.29%	1,081.83%	-12.45%	-10.57%
Working capital \$	(\$230,558)	(\$231,357)	(\$214,282)	\$3,147	(\$1,854)
% change	0.35%	-7.97%	-6,909.09%	269.74%	-62.77%
% of sales (annualized)	-146.04%	-178.84%	-1,165.08%	2.08%	-1.18%
Cash \$	\$2,034	\$1,036	\$335	\$312	\$409
% change	96.33%	209.25%	7.37%	-23.72%	-48.36%
% of short-term debt	0.86%	0.45%	0.17%	n/a	n/a
Cash ratio	0.01	0.00	0.00	0.02	0.02
% change	92.68%	173.33%	-90.85%	-12.77%	-42.33%
Quick assets \$	\$18,781	\$16,765	\$4,436	\$16,251	\$13,205
% change	12.03%	277.93%	-72.70%	23.07%	-17.72%
% of short-term debt	7.95%	7.31%	2.21%	n/a	n/a
Quick ratio	0.07	0.07	0.02	0.85	0.61
% change	11.40%	234.01%	-97.69%	40.57%	-8.00%
Current ratio	0.10	0.09	0.05	1.17	0.91
% change	8.13%	94.11%	-95.92%	27.40%	-4.04%
Source:	10-Q 11/14/2017	10-Q 8/14/2017	10-K 7/6/2017	10-Q 2/14/2017	10-Q 11/10/2016

Unable to generate						
positive returns in 3 of the last 5 Rate of Return - Sequential Quarters (Thousands of U.S. Dollars)						
quarters Period Ended	3 mos 9/30/2017	3 mos 6/30/2017	3 mos 3/31/2017	3 mos 12/31/2016	3 mos 9/30/2016	
Return on equity	13.05%	-26.55%	-48.60%	-0.48%	8.11%	
% change	149.15%	45.37%	-10,040.88%	-105.91%	224.35%	
Return on net tangible equity	n/a	-120.59%	-81.17%	-0.79%	14.21%	
% change	n/a	-48.57%	-10,156.41%	-105.57%	229.34%	
Return on total assets	0.65%	-1.96%	-7.34%	-0.07%	1.13%	
% change	133.17%	73.26%	-9,880.27%	-106.50%	216.16%	
Return on tangible assets	0.69%	-2.08%	-7.80%	-0.08%	1.20%	
% change	133.05%	73.35%	-9,880.69%	-106.50%	216.05%	
Source:	10-Q 11/14/2017	10-Q 8/14/2017	10-K 7/6/2017	10-Q 2/14/2017	10-Q 11/10/2016	

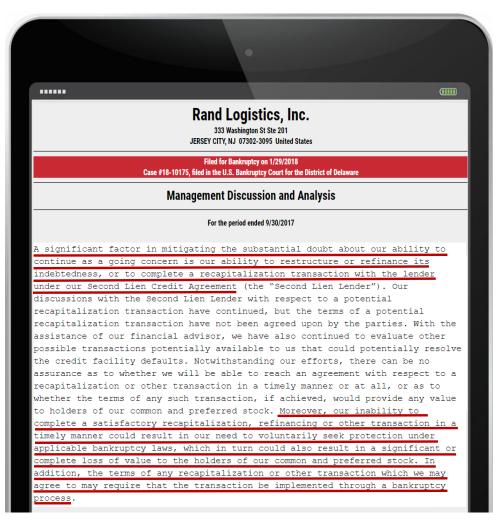
NEWS ALERTS: A TIMELINE OF CONCERNING HEADLINES

	me for Q3 2016 decreased equivalent 9 months last y	d 98% to \$225.00 thousand compared with net income of \$10.95 ear.
2/17/2017	CRMZ News Service	Rand Logistics, Inc updated financials available
default under th		iver or other accommodation from its lenders in the event of a ties would likely have a material adverse effect on the Company and formance and viability.
6/2/2017	CRMZ News Service	RAND LOGISTICS, INC. FILES (8-K) Disclosing Entry into a Material Definitive Agreement, Triggering Events That Accelerate or Increase a Direct Financial Obligation or an Obligation under an Off-Balance Sheet Arrangement
		017 informed that its ability to continue as a going concern was or refinance its indebtedness.
7/6/2017	CRMZ News Service	Rand Logistics, Inc. Receives Going Concern Opinion
Effective 1/5/20	018, Rand was delisted fro	om NASDAQ; the Company did not appeal the determination.
9/22/2017	CRMZ News Service	RAND LOGISTICS, INC. FILES (8-K) Disclosing Notice of Delisting or Failure to Satisfy a Continued Listing Rule or Standard; Transfer of Listing
Rand Logistics,	Inc. and six affiliated Deb	otors filed for Chapter 11 protection.
1/30/2018	CRMZ News Service	Rand Logisitics Prepackaged Bankruptcy

MANAGEMENT DISCUSSION AND ANALYSIS

READING THE MANAGEMENT DISCUSSION AND ANALYSIS, WE NOTED:

Rand's management reports in its Q3 2017 10-Q filing that the Company had outstanding debt of \$236M at 9/30/17. As a result of First and Second Lien Credit Agreement covenant violations, the entire balance of this debt was classified as a current liability. Rand had not been



successful in obtaining further waivers from its lenders under its credit facilities or in refinancing its debt facilities. The Company's management continued to pursue a resolution with its lenders however, there was no assurance that Rand would be able to reach an agreement with respect to a recapitalization or other transaction in a timely manner or at all; or that the terms of such transaction, if achieved, would not result in a significant or complete loss of value to holders of their common and preferred stock. Rand's management informed that an inability to complete a satisfactory agreement in a timely manner would result in the Company's need to voluntarily seek protection under applicable bankruptcy laws. Such an action could also result in a significant or complete loss of value to the holders of their common and preferred stock. In addition, the terms of any recapitalization or other transaction which they may agree to could require that the transaction be implemented through a bankruptcy process. ...and in January 2018, Rand

Logistics, Inc. files for bankruptcy...

ABOUT THIS REPORT/CONTACT CREDITRISKMONITOR



CreditRiskMonitor is a financial risk analysis and news service that helps credit, supply chain and financial professionals stay ahead of and manage risk quickly, accurately and cost effectively. More than 35% of the Fortune 1000, plus over a thousand other large corporations worldwide, rely on our financial risk coverage of over 57,000 global public companies.

CreditRiskMonitor Bankruptcy Case Studies provide post-filing analyses of public company bankruptcies. Our case studies educate subscribers about methods they can apply to assess bankruptcy risk using CreditRiskMonitor's proprietary FRISK® score, robust financial database and timely news alerts.

Request a Personalized Demo and Risk Assessment

Read more Bankruptcy Case Studies, High Risk Reports and other resources

Contact us at: 845.230.3000 creditriskmonitor.com/contact-us