# TOYS "R" US, INC. BANKRUPTCY CASE STUDY FILED ON 09/19/2017





CreditRiskMonitor's warning of Toys "R" Us, Inc.'s bankruptcy risk was determined by a combination of factors:

Monthly Average FRISK <sup>®</sup> Score	Page 2
Company Report Detail	3
FRISK <sup>®</sup> Deep Dive	4
FRISK <sup>®</sup> Stress Index	5
Peer Analysis	6
Quarterly Performance Ratios	7
Quarterly Leverage Ratios	
Quarterly Liquidity Ratios and Rates of Return	9
Annual Statement of Cash Flows	10
News Alerts: A Timeline of Concerning Headlines	11
About This Report/Contact CreditRiskMonitor	12

## MONTHLY AVERAGE FRISK<sup>®</sup> SCORE

CreditRiskMonitor's FRISK<sup>®</sup> score has been warning of financial stress at Toys "R" Us, Inc. for more than a year.

Devices a News	2016	2016	2016	2016	2017	2017	2017	2017	2017	2017	2017	2017	2017
Business Name	SEP	ост	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
Build-A-Bear Workshop, Inc	6	6	7	7	7	6	5	6	6	6	6	6	6
China Animation Characters Company Ltd	9	9	9	9	10	10	10	10	10	10	10	10	10
Game Digital PLC	3	4	3	4	6	5	4	3	4	3	4	4	5
Imaginarium SA	3	3	3	3	1	2	1	1	1	1	1	2	2
Michaels Companies Inc	2	3	3	3	3	3	4	5	5	4	4	5	5
Mir myagkoy igrushki OOO					3	3	3	3	3	3	3	3	3
TJ Morris Ltd	10	10	10	10		10	10	10	10	10	10	10	10
Toys "R" Us, Inc.	1	1	1	1	1	1	1	1	1	1	1	1	1

#### The company ultimately filed for bankruptcy on September 19, 2017.

BANKRUPT

The FRISK<sup>®</sup> score is 96% accurate in predicting the risk of corporate failure/bankruptcy over a 12-month horizon. All FRISK<sup>®</sup> scores are recalculated every night for each subsequent 12-month period.

The FRISK<sup>®</sup> score's timely ability to warn of bankruptcy risk helps subscribers stay ahead of financial trouble in their portfolios.

	IRISK	bability of bankru From	То
Best	10	0.00%	0.12%
	9	0.12%	0.27%
	8	0.27%	0.34%
	7	0.34%	0.55%
	6	0.55%	0.87%
	5	0.87%	1.40%
	4	1.40%	2.10%
	3	2.10%	4.00%
	2	4.00%	9.99%
Worst	1	9.99%	50.00%

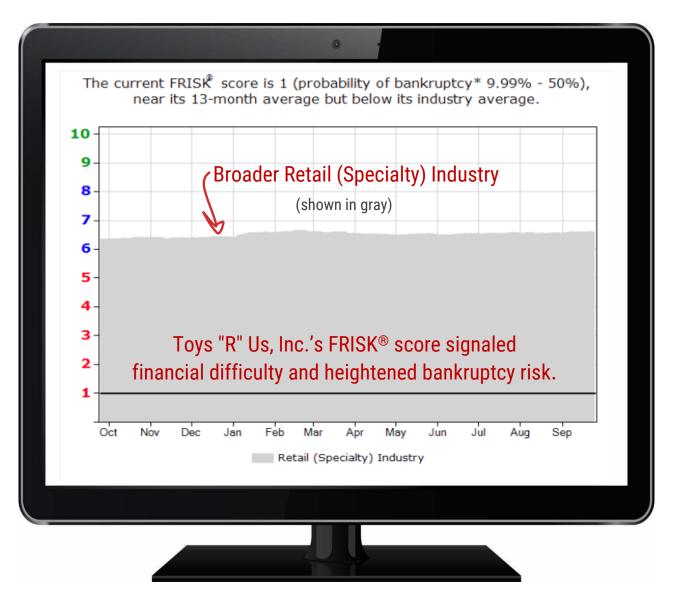
While the percentage risk of bankruptcy varies at each FRISK® score, 96% of public companies that eventually go bankrupt enter the FRISK® "red zone" prior to filing. A FRISK® score of 5 or less is an important warning sign.

### **COMPANY REPORT DETAIL**

							(	
Phone: (973) 6	17-3500		1	" <b>R" Us,</b> Geoffrey Way 7470-2035 Un				
The Compa	Us, Inc. is ov iny's operation	vned by Bain Cap ns outside of the	U.S. Bankrupto ital Partners, LI U.S. and Canad	LC, Kohlberg Ki la, including its	e Eastern District ravis Roberts & C	<ul> <li>L.P., and Vorr</li> <li>55 licensed stor</li> </ul>	ado Realty Trust. es and joint ventur	e
		L	atest Financial	Statements as	of 4/29/2017			_
Business Sum	mary							
The Compa	ny also own: s well as othe	s and operates '	Websites, inclu	iding Toysrus		com, eToys.co	e holiday season. m, FAO.com and lestic and (Source: 10	
Employees: 6	52,000 (as of	1/30/2016)				Fed	eral Tax Id: 223260	0693
Credit Scores								
FRISK <sup>®</sup> Score		1			uditor Information			
FRISK <sup>®</sup> Score		1 bankruptcy rang	e: 9.99% - 50.(	9/19/2017 L		2017		
FRISK <sup>®</sup> Score	Probability of Ratings	-		9/19/2017 L	ast Audit: 1/28/	2017 : & Young LLP		
FRISK <sup>®</sup> Score	Probability of	-	e: 9.99% - 50. Short Term Rating	9/19/2017 L	ast Audit: 1/28/ Auditors: Erns Opinion: <u>Unq</u> u	2017 & Young LLP alified The FR	ISK <sup>®</sup> score	
FRISK <sup>®</sup> Score Agency Credit Rating	<u>Probability of</u> Ratings Long Term	bankruptcy rang	Short Term	9/19/2017 L	ast Audit: 1/28/ Auditors: Erns Opinion: Unqu ys cales Outstan	2017 & Young LLP halified The FR method	ISK® score l available pany bank	to moni
Agency Credit Rating Agency <u>Moody's</u> <u>S&amp;P</u>	Ratings Long Term Rating WR D	bankruptcy rang Outlook Withdrawn	Short Term Rating WR NR	9/19/2017 L 00% 02% 02% 02% 02% 02% 02%	ast Audit: 1/28/ Auditors: Ernst Opinion: Unqu 9.33 best put	The FR methoc	l available pany bank	to moni ruptcy r
Agency Credit Rating Agency <u>Moody's</u> <u>S&amp;P</u> <u>Fitch</u>	Ratings Long Term Rating WR D D	bankruptcy rang Outlook Withdrawn NM 7/2017	Short Term Rating WR NR	9/19/2017 L 00% Da Da Watch OFF NM	ast Audit: 1/28/ Auditors: Erns Opinion: Unqu ys cales Outstan 9.33 best pub Payr the I	The FR methocolic component per Days Beyo	l available pany bank formance, ond Terms	to moni cruptcy r , capture s (DBT) in
Agency Credit Rating Agency <u>Moody's</u> <u>S&amp;P</u> <u>Fitch</u> DBT Index <u>6/201</u> 9	Ratings Long Term Rating WR D D D	bankruptcy rang Outlook Withdrawn NM	Short Term Rating WR NR NR 8/2	9/19/2017 L 00% Da Da Watch OFF NM	ast Audit: 1/28/ Auditors: Ernst Opinion: Unqu 9.33 best put Payr the I is	The FR methocolic component per Days Beyo not an e	l available pany bank formance, pnd Terms ffective in	to moni cruptcy r , capture s (DBT) in dicator o
Agency Credit Rating Agency <u>Moody's</u> <u>S&amp;P</u> Fitch DBT Index <u>6/201</u> 9	Ratings Long Term Rating WR D D D	bankruptcy rang Outlook Withdrawn NM 7/2017 2	Short Term Rating WR NR NR 8/2	9/19/2017 L 00% Da Da Watch OFF NM	Audit: 1/28/ Auditors: Ernst Opinion: Unqu 9.33 best put Payr the I is fit	The FR method olic comj nent per Days Beyo not an e hancial s	l available pany bank formance, ond Terms	to moni cruptcy r , capture s (DBT) in dicator o ompanie

creditrisk monitor 3

## FRISK<sup>®</sup> DEEP DIVE



The FRISK<sup>®</sup> score relative to the broader Retail (Specialty) industry raised an additional red flag signaling heightened risk relative to peers, as well. **Immediate attention was required.** 

**Crowdsourcing** has enhanced the accuracy and timeliness of the FRISK<sup>®</sup> score since it was added. Crowdsourcing is modeled through what is known as the Activity Score. The Activity Score collects and analyzes data patterns from thousands of CreditRiskMonitor subscribers, including financial professionals from more than 35% of the Fortune 1000. By integrating crowdsourcing, market sentiment, credit agency ratings, and financial information, the FRISK<sup>®</sup> score now has a 96% accuracy rating for predicting financial distress over a 12-month timeframe.

Learn more about CreditRiskMonitor's crowdsourcing method.



(® ST	RES	S IN	<b>)EX</b>								Business Name	Country
										1 Toys R US Inc		United States
										2 Imaginarium S	A	Spain
										3 <u>Mir myagkoy i</u>	grushki 000	Russian Federati
										4 Game Digital I	<u>210</u>	United Kingdon
										5 Michaels Com	<u>panies Inc</u>	United States
										6 <u>Tay Two Co Lt</u>		Japan
										7 Build-A-Bear	12	United States
										8 <u>China Animati</u>	on Characters Comp	
										TLMorris Ltd	ts & Crafts	United Kingdor
	FRISK									nd gar	ne sho	ps ₂▼-
Bu	sinesses		ll Busine		des only	U Prin	nary and	secondai	ry industr	y codes	OL E	AD
Du											CLE	
					y, and ga	me shops						•
	Co	untry: A	II Countri	les				•				
	FRISK® Stress Index 							ſ	M	278A	ease in risk	
	-	$\sim$	$\sim$	m	~~	$\sim$	$\sim$	$\sim$	Value at th	e start of ti	redit <mark>risk</mark> monito	ar .
	0		Recession		1				1			_
		2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	
	Number of Companies	2008	2009	20'10	20/11	2012	2013	2014	2015	2016	2017	
											as an indu oups of co	

The average probability of failure for SIC code 5945 (Hobby, Toy and Game Shops) has increased 278% since 2007. Toys "R" Us, Inc. is among the weakest names in the industry as evidenced by its FRISK<sup>®</sup> score of 1.



#### **PEER ANALYSIS**

Toys "R" Us, Inc.				Cre	editRiskM	onitor
				can c	lrill down	to show
demonstrates bottom				a rank	ing of a c	ompany's
quartile ranking in key					npetitors,	
financial ratios (shown in			_			
red) vs. its Retail Specialty	Ranking Within	Number Of			n help pr	
industry peers. 1698	Peer	Peers	Company	alt	ernate suj	ppliers
industry peers.	Group	Ranked	Value	l or	new custo	omers.
		dit Ratings				
Zs	N/A	269	N/A	-415.59		517.30
Net Sales (Thousands of U.S. Dollars)	Perfor 14	mance ratio	os: 2,206,000.00	0.00	601 650 00	16,017,000.00
Gross Margin % Of Sales	115	276	35.49	-9.99	30.42	100.18
Gross Margin % Of Sales TTM	116	283	35.40	-17.54	29.82	100.14
SG&A % Of Sales	186	266	35.31	0.04	24.83	1,154.51
SG&A % Of Sales TTM	170	<u>278</u>	30.23	0.04	24.25	14,301.46
Operating Margin % Of Sales	226	280		-1,533.26	2.88	Com
Operating Margin % Of Sales TTM EBITDA Margin Of Sales	123 125	<u>287</u> 153		-16,767.33	3.00	1 MOMO SA 2 Hibbett Sports, Inc.
EBITDA Margin Of Sales EBITDA Margin Of Sales TTM	90	221		-16,956.56	-5.34	3 Poya Co Ltd
Net Profit Margin % Of Sales	247	280		-1,783.83	.86	4 United Electronics Company JSC 5 Sinwa Limited
Net Profit Margin % Of Sales - TTM	224	287	-0.65	-17,485.46	92	6 Fielmann AG
Pre-tax Income % Of Sales	246	<u>280</u>	-7.25	1,532.97	2.63	7 Shan-Loong Transportation Co Ltd 8 Dicks Sporting Goods Inc
Effective Tax Rate	36	<u>276</u>		-11,678.95	23.44	9 WH Smith Plc
Depreciation % Of Prop/Plant/Equipment	90 24	248 190	9.84 5.12	0.00	13.35 17.32	Aaron's, Inc. 4: VISU HOLDINGS OF
Capital Expense % Of Prop/Plant/Equipment Interest Coverage	117		0.20	-611.00	5.97	6,786.27
Interest Coverage TTM	168	209	1.64	-99.49	8.11	14,472.50
	Liqu	idity ratios:				
Cash Ratio	171	281	0.14	0.00	0.23	Company In
Quick Ratio	212	265	0.25	0.01	0.54	2 Ryazaninefteprodukt PAO (P)
Current Ratio	150	ency ratios	1.44	0.09		> 3 PGT Holdings JSC
Accounts Receivable Turnover	85	273 ency ratios	36.46	-11.90	21.48	4 Transcorp Holdings Ltd 5 CuChi Commercial and Indu Dvlpg Invs JSC
Days Sales Outstanding	99	280	10.01	-30.68	15.35	6 Jordan Duty Free Shops Company
% of Inventory Financed by Vendors	116	251	49.57	0.21	43.89	7 Nicolas Gonzalez Oddone SAECA 8 Condor de Servicios SAECA
% of Inventory Financed by Vendors TTM	104	255	59.10	0.20	45.41	9 Oriental Watch Holdings Limited
Inventory Turnover	192	<u>278</u>	2.32	-0.01	3.47	AMERICATOWNE Inc
Inventory Turnover TTM	177	<u>281</u>	2.77	-0.01	3.70	21,200.00
Days Sales in Inventory Inventory to Working Capital	193 165	<u>268</u> 274	2.57	-44,170.93 -81.75	101.85 0.97	4,373.77 137.42
Accounts Payable Turnover	205	262	3.93	-0.02	8.56	
Accounts Payable Turnover TTM	203	265	4.78	-0.01	9,30	Company 1 AMERICATOWNE Inc
	Leverage	& debt cove	-			2 Indigo Books & Music Inc.
Total Debt to Equity Ratio	N/A	<u>252</u>	N/A	0.00		3 Thu Duc Trading and Import-Export JSC 4 Truong Long Engineering and Auto JSC
Debt to Tangible Equity Ratio	N/A		N/A	0.00	0.67	5 Xinhua Winshare Publshng&Med Co Ltd
Total Debt to Assets Ratio Short-Term Debt % of Total Debt	255 22	264	0.79	0.00	0.25 54.81	6 DGSE Companies, Inc. 7 Hibbett Sports, Inc.
Short-Term Debt % of Working Capital	72		17.25		19.33	8 Fielmann AG
Liabilities to Net Worth Ratio	N/A		N/A	0.00	1.44	9 United Carpets Group plc HOUSE OF ROSE Co., Ltd.
Total Liabilities to Equity Ratio	N/A		N/A	0.00	1.29	HOUSE OF ROSE Co., Ltd.
			in Upper Qua			
			e Middle Two	-		
	Rec		n Lower Quar ange - Confid		sroup	
TTM = trailing 12 months N/A = Not Available			- Data is Not			
		5.5)				



### **QUARTERLY PERFORMANCE RATIOS**

Net losses & negative free cash flow in 4 of the last 5 fiscal quarters

Recurring poor interest coverage ratio signaled heightened default risk

Periorii		of U.S. Dollars)		,		and the second
Period Ended	13 weeks 4/29/2017	13 weeks 1/28/2017	13 weeks 10/29/2016	13 weeks 7/30/2016	13 weeks 4/30/2016	
Net Sales \$	\$2,206,000	\$4,661,000	\$2,278,000	\$2,282,000	\$2,319,000	
% change	-52.67%	104.61%	-0.18%	-1.60%	-52.22%	
Gross Margin \$	\$783,000	\$1,579,000	\$821,000	\$862,000	\$846,000	
% change	-50.41%	92.33%	-4.76%	1.89%	-48.94%	
% of sales	35.49%	33.88%	36.04%	37.77%	36.48%	
change as % of incremental sales	n/m	31.81%	n/m	n/m	n/m	
SG&A \$	\$779,000	\$1,057,000	\$835,000	\$783,000	\$805,000	
% change	-26.30%	26.59%	6.64%	-2.73%	-29.57%	
% of sales	35.31%	22.68%	36.66%	34.31%	34.71%	
change as % of incremental sales	n/m	9.32%	n/m	n/m	n/m	
Operating margin \$	(\$54,000)	\$480,000	(\$31,000)	\$18,000	(\$7,000)	
% change	-111.25%	1,648.39%	-272.22%	357.14%	-101.57%	
% of sales	-2.45%	10.30%	-1.36%	0.79%	-0.30%	
change as % of incremental sales	n/m	21.44%	n/m	n/m	n/m	
EBITDA \$	\$21,000	\$557,000	\$45,000	\$102,000	\$73,000	
% change	-96.23%	1,137.78%	-55.88%	39.73%	-86.41%	
% of sales	0.95%	11.95%	1.98%	4.47%	3.15%	
change as % of incremental sales	n/m	21.49%	n/m	n/m	n/m	
EBIT \$	(\$54,000)	\$480,000	(\$31,000)	\$18,000	(\$7,000)	
% change	-111.25%	1,648.39%	-272.22%	357.14%	-101.57%	
change as % of incremental sales	n/m	21.44%	n/m	n/m	n/m	
Pre-tax income \$	(\$160,000)	\$370,000	(\$152,000)	(\$84,000)	(\$129,000)	
% change	-143.24%	343.42%	-80.95%	34.88%	-136.65%	
% of sales	-7.25%	7.94%	-6.67%	-3.68%	-5.56%	
change as % of incremental sales	n/m	21.91%	n/m	n/m	n/m	
Net income (loss) \$	(\$164,000)	\$341,000	(\$156,000)	(\$95,000)	(\$126,000)	D
% change	-148.09%	318.59%	-64.21%	24.60%	-145.65%	
% of sales	-7.43%	7.32%	-6.85%	-4.16%	-5.43%	
change as % of incremental sales	n/m	20.86%	n/m	n/m	n/m	
Tax expense \$	\$3,000	\$26,000	\$3,000	\$9,000	(\$4,000)	
Effective tax rate	-1.88%	7.03%	-1.97%	-10.71%	3.10%	
Depreciation expense \$	\$75,000	\$77,000	\$76,000	\$84,000	\$80,000	
% of sales	3.40%	1.65%	3.34%	3.68%	3.45%	
% of capital expenses	192.31%	98.72%	96.20%	186.67%	160.00%	
% of PP&E, net (annualized)	9.84%	10.03%	9.84%	10.72%	10.12%	
Capital expenditures \$	\$39,000	\$78,000	\$79,000	\$45,000	\$50,000	
% change	-50.00%	-1.27%	75.56%	-10.00%	-37.50%	
% of PP&E, net (annualized)	5.12%	10.16%	10.23%	5.74%	6.32%	
% of working capital (annualized)	19.55%	34.30%	29.07%	17.96%	26.86%	
Interest coverage ratio	0.20		0.37	1.00	0.59	
% change	-96.12%	1,272.62%	-63.17%	68.49%	-89.39%	
Free cash flow \$	(\$696,000)	\$981,000	(\$346,000)	(\$94,000)	(\$794,000)	D
% change	-170.95%	383.53%	-268.09%	88.16%	-168.74%	
Source:	10-Q	10-K	10-Q	10-Q	10-Q	
	6/13/2017	4/12/2017	12/13/2016	9/13/2016	6/14/2016	
						-

**Performance Ratios - Sequential Quarters** 

credit<mark>risk</mark> monitor

| 7

## **QUARTERLY LEVERAGE RATIOS**

				tan	Fotal debt to gible net wo indicated ghtened risi
Levera	l Quarters	То	oys "R" Us, Ir		
	(Thousand	s of U.S. Dollars)			
Period Ended	4/29/2017	1/28/2017	10/29/2016	7/30/2016	4/30/2016
Total debt \$	\$5,212,000	\$4,761,000	\$5,563,000	\$5,296,000	\$5,268,000
% change	9.47%	-14.42%	5.04%	0.53%	12.44%
Stockholders' equity \$	(\$1,319,000)	(\$1,292,000)	(\$1,586,000)	(\$1,424,000)	(\$1,341,000)
% change	-2.09%	18.54%	-11.38%	-6.19%	-6.01%
Tangible net worth \$	(\$1,383,000)	(\$1,356,000)	(\$1,650,000)	(\$1,488,000)	(\$1,405,000)
% change	-1.99%	17.82%	-10.89%	-5.91%	-5.72%
Total assets \$	\$6,572,000	\$6,908,000	\$7,866,000	\$6,907,000	\$6,924,000
% change	-4.86%	-12.18%	13.88%	-0.25%	0.20%
Total debt to assets ratio	0.79	0.69	0.71	0.77	0.76
% change	15.08%	-2.55%	-7.77%	0.79%	12.21%
Tangible assets \$	\$6,508,000	\$6,844,000	\$7,802,000	\$6,843,000	\$6,860,000
% change	-4.91%	-12.28%	14.01%	-0.25%	0.20%
Short-term debt \$	\$163,000	\$119,000	\$70,000	\$80,000	\$83,000
% change	36.97%	70.00%	-12.50%	-3.61%	13.70%
Short-term debt % of total debt	3.13%	2.50%	1.26%	1.51%	1.58%
% change	25.12%	98.64%	-16.70%	-4.13%	1.12%
Short-term debt % of working capital	17.25%	18.28%	5.99%	7.95%	8.31%
% change	-5.64%	205.01%	-24.64%	-4.28%	-44.23%
Total liabilities \$	\$7,891,000	\$8,200,000	\$9,452,000	\$8,331,000	\$8,265,000
% change	-3.77%	-13.25%	13.46%	0.80%	1.10%
Source: Q2 year-over-year	10-Q	10-K	10-Q	10-Q	10-Q
short-term debt as a	6/13/2017	4/12/2017	12/13/2016	9/13/2016	6/14/2016
percentage of working capital					

## **QUARTERLY LIQUIDITY RATIOS AND RATES OF RETURN**

	Liquidity Rati	-			Meager lick ratio
	(Tho	ousands of U.S. Do	llars)		
Period Ended	4/29/2017	1/28/2017	10/29/2016	7/30/2016	4/30/2016
Current assets \$	\$3,091,000	\$3,389,000	\$4,328,000	\$3,344,000	\$3,284,000
% change	-8.79%	-21.70%	29.43%	1.83%	-0.12%
% of short-term debt	1,896.32%	2,847.90%	6,182.86%	4,180.00%	3,956.63%
Current liabilities \$	\$2,146,000	\$2,738,000	\$3,160,000	\$2,338,000	\$2,285,000
% change	-21.62%	-13.35%	35.16%	2.32%	-18.33%
Working capital \$	\$945,000	\$651,000	\$1,168,000	\$1,006,000	\$999,000
% change	45.16%	-44.26%	16.10%	0.70%	103.88%
% of sales (annualized)	10.71%	3.49%	12.82%	11.02%	10.77%
Cash \$	\$301,000	\$566,000	\$420,000	\$420,000	\$458,000
% change	-46.82%	34.76%	0.00%	-8.30%	-32.65%
% of short-term debt	184.66%	475.63%	600.00%	525.00%	551.81%
Cash ratio	0.14	0.21	0.13	0.18	0.20
% change	-32.12%	55.53%	-26.00%	-10.38%	-17.53%
Quick assets \$	\$530,000	\$821,000	\$721,000	\$699,000	\$707,000
% change	-35.44%	13.87%	3.15%	-1.13%	-21.88%
% of short-term debt	325.15%	689.92%	1,030.00%	873.75%	851.81%
Quick ratio	0.25	0.30	0.23	0.30	0.31
% change	-17.64%	31.42%	-23.68%	-3.36%	-4.33%
Current ratio	1.44	1.24	1.37	1.43	1.44
% change	16.37%	-9.62%	-4.24%	-0.48%	22.30%
Source:	10-Q	10-K	10-Q	10-Q	10-Q
	6/13/2017	4/12/2017	12/13/2016	9/13/2016	6/14/2016

Unable to generate any positive returns in 4 of the last 5 fiscal periods

Rate of Return - Sequential Quarters

f the last 5	(Tho	usands of U.S. Do	llars)		
cal periods Period Ended	13 weeks 4/29/2017	13 weeks 1/28/2017	13 weeks 10/29/2016	13 weeks 7/30/2016	13 weeks 4/30/2016
Return on total assets	-2.43%	4.62%	-2.11%	-1.37%	-1.82%
% change	-152.71%	318.57%	-53.75%	24.59%	-149.07%
Return on tangible assets	-2.46%	4.66%	-2.13%	-1.39%	-1.84%
% change	-152.76%	318.58%	-53.64%	24.58%	-149.11%
Source:	10-Q 6/13/2017	10-K 4/12/2017	10-Q 12/13/2016	10-Q 9/13/2016	10-Q 6/14/2016

creditrisk monitor 9

#### ANNUAL STATEMENT OF CASH FLOWS

#### Negative cash from operating activities

Statement of Cash Flows - Annual - Standardized (Thousands of U.S. Dollars) 52 weeks 52 weeks 52 weeks 52 weeks 53 weeks Period Ended 1/28/2017 1/30/2016 1/31/2015 2/1/2014 2/2/2013 **Cash Flows from Operating Activities:** Net income (\$29,000) (\$124,000) (\$288,000) (\$1,036,000) \$39,000 Depreciation/depletion 317,000 343,000 377,000 388,000 407,000 Deferred taxes (24,000) 17,000 (1,000) 133,000 36,000 Non-cash Items 37,000 121,000 507,000 60,000 0 Changes in working capital (265,000)(35,000)267,000 152,000 (5,000)Total cash from operating (1,000) 238,000 476,000 144,000 537,000 activities **Cash Flows from Investing Activities:** Capital expenditures (252,000)(219,000)(207,000) (238,000) (286,000) Other investing cash flow 42,000 9,000 14,000 33,000 19,000 items, total Total cash from investing (210,000) (210,000)(193,000)(205.000)(267,000)activities **Cash Flows from Financing Activities:** Financing cash flow items (50,000) (6,000) (35,000) (54,000) (28,000) 131,000 Issuance/retirement of debt, (21,000)(156,000)(334,000)175,000 net Total cash from financing 81,000 (27,000) (191.000)(388,000) 147,000 activities Foreign exchange effects 16,000 (19,000)(38,000)(25,000)0 417,000 Net change in cash (114,000) (18,000) 54,000 (474,000) 680,000 701,000 Net cash-beginning balance 698,000 644,000 1,118,000 \$566,000 \$698,000 \$1,118,000 Net cash-ending balance \$680,000 \$644,000 Supplemental Disclosures: Cash interest paid \$385,000 \$393,000 \$380,000 \$458,000 \$432,000 Cash taxes paid, \$40,000 \$39,000 \$43,000 \$71,000 (\$4,000) supplemental Ernst & Young Deloitte & Touche Deloitte & Touche Deloitte & Touche Deloitte & Touche Auditor/Opinion: LLP LLP LLP LLP LLP Ungualified Ungualified Ungualified Ungualified Ungualified 10-K 10-K 10-K 10-K Source: 10-K 4/12/2017 3/24/2016 3/26/2015 3/31/2014 3/29/2013



## **NEWS ALERTS: A TIMELINE OF CONCERNING HEADLINES**

Toys "R" Us Inc. c	Toys "R" Us Inc. cut corporate jobs as shopping rapidly shifts from physical stores to online ones.						
2/21/2017	CRMZ News Service	Toys "R" Us Lays Off 10%-15% of Corporate Employees					
	Net cash from operating activities was (\$1) million for the 52 week period ended 1/28/17, compared to \$238.00 million in the previous fiscal year.						
4/21/2017	CRMZ News Service	Toys R US Inc updated financials available					
Toys "R" Us Inc.'s	Toys "R" Us Inc.'s announced the resignation of its Executive Vice President - Global Store Operations.						
5/23/2017	CRMZ News Service	TOYS "R" US, INC FILES (8-K) Disclosing Change in Directors or Principal Officers					
The Company's ad	The Company's adjusted EBITDA was \$44 million for Q1 2017, a decline of \$35 million compared to the prior year period.						
6/13/2017	CRMZ News Service	TOYS "R" US, INC: a Form 10-Q has been Filed with the SEC					
The Company seel	ked help to restructure its ro	ughly \$400 million in debt due in 2018.					
9/6/2017	CRMZ News Service	Toys "R" Us Hires Law Firm as It Explores Possible Bankruptcy Filing					
Fitch ratings on all	l of the Toys "R" Us entities	were downgraded, reflecting the heightened risk of a comprehensive restructuring.					
9/18/2017	Fitch Ratings	Fitch Downgrades Toys 'R' Us IDR to 'CC'					
Toys "R" Us Inc. f	iles for bankruptcy.						
9/19/2017	CRMZ News Service	Toys 'R' Us, Once a Category Killer, Is Forced Into Bankruptcy					

### **ABOUT THIS REPORT/CONTACT CREDITRISKMONITOR**



CreditRiskMonitor has been researching public company credit for more than 15 years and counts over 35% of the Fortune 1000 as customers. Its proprietary FRISK<sup>®</sup> score predicts bankruptcy risk over the coming 12-month period with 96% accuracy.

CreditRiskMonitor's Bankruptcy Case Studies have been designed to educate subscribers about methods they can apply to assess bankruptcy risk using CreditRiskMonitor's proprietary scores, robust financial database, and other analytical tools.

**Request a Personal Demo and Risk Assessment** 

Subscribe to receive all Bankruptcy Case Studies to your inbox

Read more Bankruptcy Case Studies, High Risk Reports and other resources

Contact us at: 845.230.3000 https://www.creditriskmonitor.com/contact-us

