creditrisk HORNBECK OFFSHORE monitor[®] BANKRUPTCY CASE STUDY Filed ON 05/19/2020



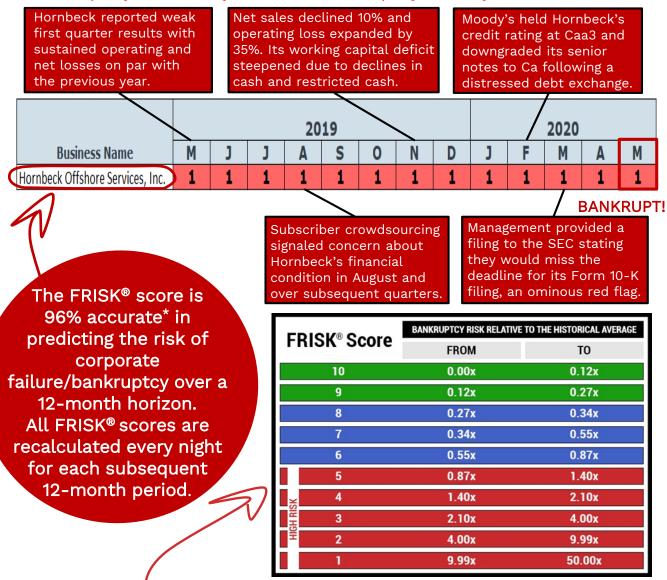
CreditRiskMonitor's warning of Hornbeck Offshore Services, Inc.'s ("Hornbeck Offshore") bankruptcy risk was determined by a combination of factors:

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MONTHLY AVERAGE FRISK[®] SCORE

CreditRiskMonitor's FRISK[®] score had been warning of financial stress at Hornbeck Offshore (OTC: HOSSQ) for more than a year. We provided <u>in-depth analysis</u> published on June 12, 2019 highlighting the company's refinancing risk.

The company ultimately filed for bankruptcy on May 19, 2020.

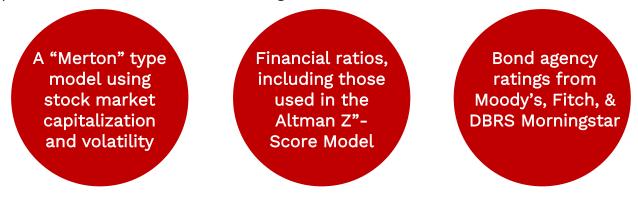


While the risk of bankruptcy varies at each FRISK[®] score, 96% of public companies that eventually go bankrupt enter the FRISK[®] "red zone" prior to filing. A FRISK[®] score of 5 or less is an important warning sign.

*FRISK® score accuracy of 96% is based on backtesting of U.S. public companies; results may vary by country.

THE FRISK[®] SCORE COMPONENTS

At the core of the CreditRiskMonitor[®] process is our 96% accurate FRISK[®] score, which indicates a company's level of financial stress on a scale of 1 to 10, based on the probability of bankruptcy over a 12-month horizon. When available, the FRISK[®] score incorporates a number of powerful risk indicators including:



Crowdsourced CreditRiskMonitor[®] Usage Data

<u>Crowdsourcing</u> has enhanced the accuracy and timeliness of the FRISK[®] score. We collect and analyze data patterns from thousands of CreditRiskMonitor[®] subscribers, including professionals from more than 35% of the Fortune 1000 and other large corporations worldwide.

The crowdsourcing advantage is even more powerful in our FRISK[®] score since many of the professionals who use our service are credit managers:

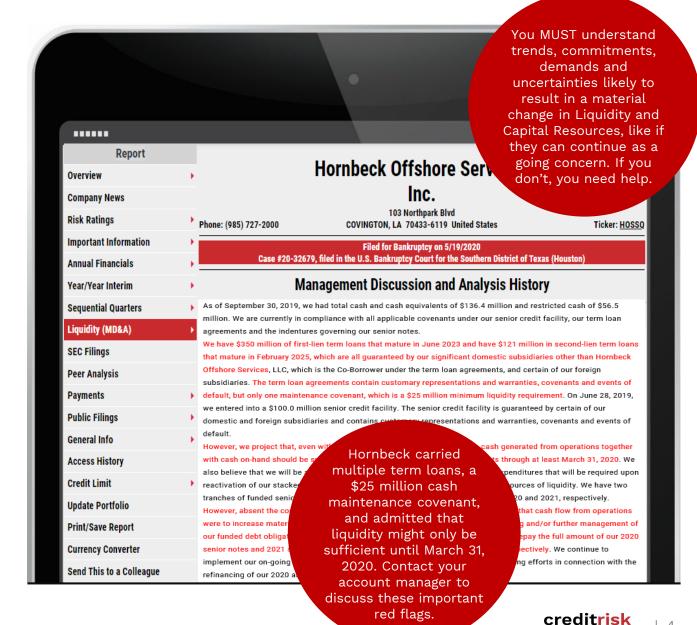
- Credit managers control one of the largest sources of working capital going into a company
- They are not held to the same "Fair Disclosure" restrictions that prevent non-disclosed information sharing on public companies
- Credit managers use a variety of non-public information sources such as their own company's management and sales representatives to be alerted to concerns in a public company's performance
- It is commonly known credit managers confidentially share information with other credit managers, thus collectively, their behavior helps to provide advanced insight to financial problems in public companies

<u>Read more in Credit Research Foundation's quarterly journal article,</u> <u>"Assessing Public Company Financial Risk by Crowdsourcing the Research of Credit Professionals"</u>

DO NOT MISS THIS – MANAGEMENT DISCUSSION AND ANALYSIS (MD&A)

Making misleading or fraudulent statements in an MD&A is against the law – and Sarbanes-Oxley subjects CEOs and CFOs to heavy fines or even jail time for doing so. A vital feature of the CreditRiskMonitor service is the ability to quickly access a Company's Management Discussion and Analysis (MD&A) history. Let it sink in: there are no two people in the world with better knowledge of a company's liquidity risk than the CEO and CFO. More than any credit manager. More than any trade group. And they're personally liable if they're lying.

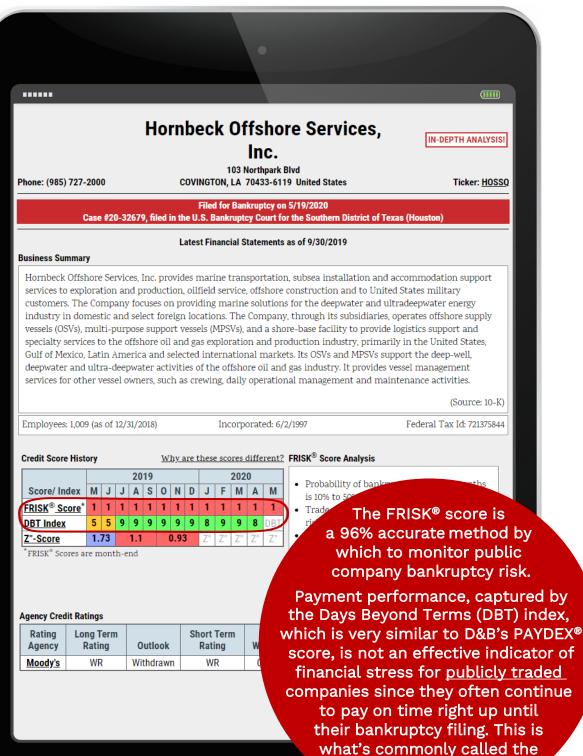
According to the Financial Accounting Standards Board (FASB), "MD&A should provide a balanced presentation that includes both positive and negative information about the topics discussed."



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COMPANY REPORT DETAIL



"Cloaking Effect."

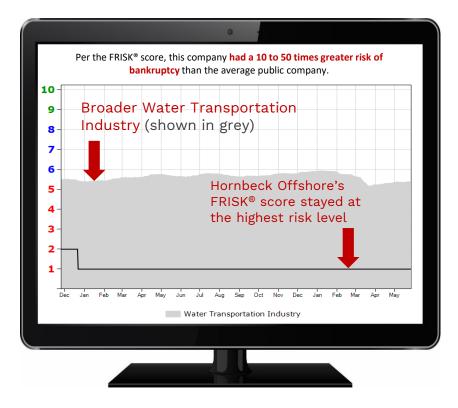
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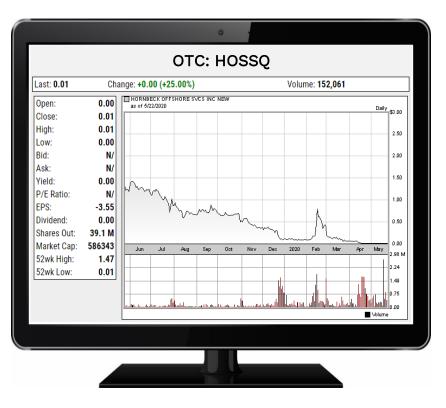
FRISK[®] DEEP DIVE



The FRISK[®] score relative to the broader Water Transportation industry raised an additional red flag signaling heightened risk relative to peers, as well...

MAKING IMMEDIATE ATTENTION REQUIRED.

ADJUSTED MARKET CAP VOLATILITY

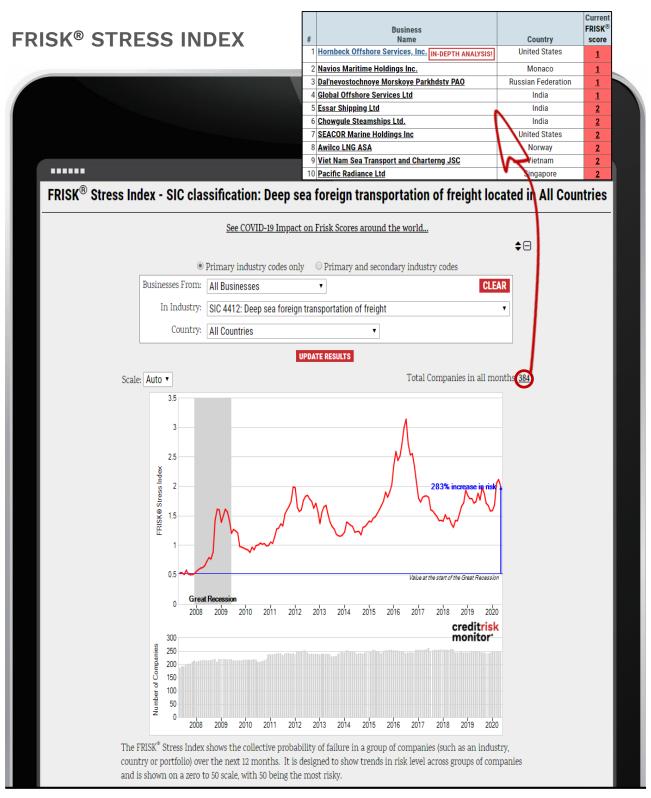


One of the inputs of the FRISK[®] score is a company's market cap volatility, adjusted for dividends, over the course of a year. Incorporating this information allows us to capture the "wisdom of markets" on a daily basis. This ensures our subscribers are getting the most up to date view of the risks they face since stocks tend to be more liquid and faster moving than bond prices and ratings.

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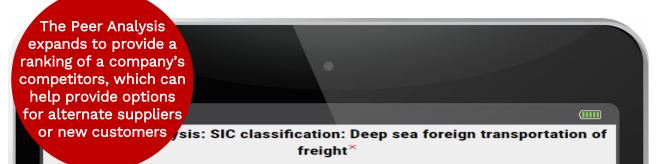
The average probability of failure for SIC code 4412 (Deep sea foreign transportation of freight) has increased 283% since 2007.

Hornbeck Offshore was among the weakest names in the industry as evidenced by its FRISK[®] score of 1.

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PEER ANALYSIS ON ALTERNATE SUPPLIERS AND CUSTOMERS



Calendar	Year/Ou	arter: 201	9.3 🔻			≑ ⊞
Calenda	Ranking		7.5 -			
	Within	Of		Dava Gran	Denne	
Businesses in Peer Group: 1052	Peer	Peers	Company	Peer Group		
	Group	Ranked	Value	Low	Median	High
Z-Score	Credit R 254		0.93	-57.54	1.98	44.41
	2⊃4 Performan		0.93	-57.54	1.98	44.41
Net Sales (Thousands of U.S. Dollars)	71	119	52,830	1,245	71.009	85,177,600
Gross Margin % Of Sales	185		22.14	12 000 62	20.09	100.00
Gross Margin % Of Sales TTM	162		Rank	C	ompany Na	me
SGA % Of Sales	341	385	1 V:	at Nam Oacan C	hinning Age	
SGA % Of Sales TTM	319	<u>398</u>	1 1	<u>et Nam Ocean S</u>	<u>nipping Age</u>	<u>ncy corp</u>
Operating Margin % Of Sales	397	<u>409</u>	2 Ha	ai Phong Cement	t Tradno and	l Trnsprtn JSC
Operating Margin % Of Sales TTM	394					-
EBITDA Margin Of Sales	220		- 3 Se	<u>ea & Air Freight I</u>	nternationa	<u>l</u>
EBITDA Margin Of Sales TTM	173		A NT	IS ASA		
Net Profit Margin % Of Sales Net Profit Margin % Of Sales TTM	392 390					
Net Profit Margin % Of Sales 11M Pre-tax Income % Of Sales	390		5 <u>As</u>	<u>sian Insulators P</u>	<u>CL</u>	
Effective Tax Rate	231	372	19.53	-605.01	9.52	431.52
Depreciation % Of Prop/Plant/Equipment	40		4.10		7.54	404.00
Capital Expense % Of Prop/Plant/Equipment	-40	288	0.04		4.21	200.15
Interest Coverage	204		-0.09		3.33	34,914,18
Interest Coverage TTM	213		0.19		2.93	557.23
	Liquidity	ratios:				
Cash Ratio	170	411	0.47	0.00	0.34	233.02
Quick Ratio	228	382	0.66	0.00	0.84	17.69
Current Ratio	303		0.73	0.03	1.16	235.35
	Efficientc					
Accounts Receivable Turnover	322		3.59		7.12	14,444.44
Days Sales Outstanding	356		101.67	-2,257.10	46.19 242.82	1,910.23 39,286.59
% of Inventory Financed by Vendors % of Inventory Financed by Vendors TTM		269 277		5.58		47,703.08
Inventory Turnover		339				-
Inventory Turnover TTM		353	Rank			
Days Sales in Inventory		317		et Nam Ocean S	hinning Age	ency Corn
Inventory to Working Capital		336				
Accounts Payable Turnover	225	335	2 E g	<u>yptian Transpor</u>	t and Comn	nercial Servic
Accounts Payable Turnover TTM	236	353	2 1/2	azTransOil AO		
		bt covera	ge: S ો <mark>N</mark> ä	AZ ITALISULI AU		
Total Debt to Equity Ratio	235		4 Sa	aigon Shipping J	SC	
Debt to Tangible Equity Ratio	216					
Total Debt to Assets Ratio	261	399		<u>at Lai Port Joint</u>		1
Short-Term Debt % of Total Debt Short-Term Debt % of Working Capital	131 267	<u>387</u> 384	17.70	0.00	27.15	100.00
Short-Term Debt % of Working Capital Liabilities to Net Worth Ratio	267	<u>384</u> 892	-281.73		5.48	775.71
Total Liabilities to Equity Ratio	211		1.25		1.17	143.16
TTM EBITDA to Total Debt	220		0.01		0.17	136.46
Net Debt to TTM EBITDA	216		73.82		4.16	476.84
				Quartile of F		
				Two Quartile		
				Quartile of P		
TTM = trailing 12 months		C	Drange - Co	onfidential		
N/A = Not Available		0	y - Data is I			

Hornbeck Offshore demonstrated bottom quartile ranking in key financial ratios (shown in red) versus its industry peers.

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QUARTERLY PERFORMANCE RATIOS

Persistent				Insuff	icient
				inte	
operating and					
net losses in				covera	
the last five				& negat	ive free
				cash	flow 🖌
quarters Performa	ance Ratios	- Sequent			
	3 mos	3 mos	3 mos	3 mos	3 mos
Period Ended	9/30/2019	6/30/2019	3/31/2019	12/31/2018	9/30/2018
Net Sales \$	\$52,830	\$56,845	\$54,036	\$53,918	\$58,468
% change	-7.06%	5.20%	0.22%	-7.78%	0.06%
Gross Margin \$	\$11,699	\$16,628	\$13,642	\$15,306	\$20,265
% change	-29.64%	21.89%	-10.87%	-24.47%	-14.03%
% of sales	22.14%	29.25%	25.25%	28.39%	34.66%
change as % of incremental sales SG&A \$	n/m \$13,362	106.30% \$13,049	-1,410.17% \$11,967	n/m \$3,275	-8,940.54% \$15,134
% change	2.40%	9.04%	265.40%	-78.36%	23.58%
% of sales	25.29%	22.96%	203.40%	6.07%	25.88%
change as % of incremental sales	23.29% n/m	38.52%	7,366.10%	n/m	7,805.41%
Operating margin \$	(\$30,248)	(\$24,778)	(\$26,752)	(\$15,539)	(\$22,412)
% change	-22.08%	7.38%	-72.16%	30.67%	-43.93%
% of sales	-57.26%	-43.59%	-49.51%	-28.82%	-38.33%
change as % of incremental sales	n/m	70.27%	-9,502.54%	n/m	-18,486.49%
EBITDA \$	(\$1,924)	\$3,612	\$1,543	\$12,047	\$5,179
% change	-153.27%	134.09%	-87.19%	132.61%	-53.93%
% of sales	-3.64%	6.35%	2.86%	22.34%	8.86%
change as % of incremental sales	n/m	73.66%	-8,901.69%	n/m	-16,386.49%
EBIT \$	(\$30,516)	(\$24,774)	(\$26,839)	(\$15,527)	(\$22,389)
% change	-23.18%	7.69%	-72.85%	30.65%	-43.12%
% of sales	-57.76%	-43.58%	-49.67%	-28.80%	-38.29%
change as % of incremental sales	n/m	73.51%	-9,586.44%	n/m	-18,229.73%
Pre-tax income \$	(\$51,451)	(\$43,848)	(\$45,451)	(\$31,664)	(\$38,406)
% change	-17.34%	3.53%	-43.54%	17.55%	-21.82%
% of sales	-97.39%	-77.14%	-84.11%	-58.73%	-65.69%
change as % of incremental sales Net income (loss) \$	n/m (\$41,404)	57.07% (\$31,943)	-11,683.90% (\$36,620)	n/m (\$24,195)	-18,594.59% (\$31,183)
% change	-29.62%	12,77%	-51.35%	22.41%	-24,29%
% of sales	-78.37%	-56.19%	-67.77%	-44.87%	-53.33%
change as % of incremental sales	n/m	166.50%	-10,529.66%	n/m	-16,472.97%
Tax expense \$	(\$10,047)	(\$11,905)	(\$8,831)	(\$7,469)	(\$7,223)
Effective tax rate	19.53%	27.15%	19.43%	23.59%	18.81%
Depreciation expense \$	\$24,559	\$24,657	\$24,771	\$24,806	\$24,843
% of sales	46.49%	43.38%	45.84%	46.01%	42.49%
% of capital expenses	9,163.81%	797.45%	4,156.21%	3,702.39%	902.73%
% of PP&E, net (annualized)	4.10%	4.07%	4.07%	4.06%	4.02%
Capital expenditures \$	\$268	\$3,092	\$596	\$670	\$2,752
Capital experioritures \$	-91.33%	418.79%	-11.04%	-75.65%	-93.54%
% change	21.00%		0.100	0 119	0 45%
% change % of PP&E, net (annualized)	0.04%	0.51%	0.10%	0.11%	0.45%
% change % of PP&E, net (annualized) % of working capital (annualized)	0.04% -1.73%	20.88%	1.58%	3.59%	16.63%
% change % of PP&E, net (annualized) % of working capital (annualized) Interest coverage ratio	0.04% -1.73% (0.09)	20.88% 0.18	1.58% 0.08	3.59% 0.72	16.63% 0.3 1
% change % of PP&E, net (annualized) % of working capital (annualized) Interest coverage ratio % change	0.04% -1.73% (0.09) -147.90%	20.88% 0.18 130.95%	1.58% 0.08 -89.18%	3.59% 0.72 130.86%	16.63% 0.31 -54.33%
% change % of PP&E, net (annualized) % of working capital (annualized) Interest coverage ratio % change Free cash flow \$	0.04% -1.73% (0.09) -147.90% (\$23,885)	20.88% 0.18 130.95% (\$25,609)	1.58% 0.08 -89.18% (\$26,739)	3.59% 0.72 130.86% (\$17,246)	16.63% 0.31 -54.33% (\$875)
% change % of PP&E, net (annualized) % of working capital (annualized) Interest coverage ratio % change	0.04% -1.73% (0.09) -147.90%	20.88% 0.18 130.95%	1.58% 0.08 -89.18%	3.59% 0.72 130.86%	16.63% 0.31 -54.33%

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QUARTERLY LEVERAGE RATIOS

Total debt \$ % change	Ratios - Se (Thousands of U 9/30/2019 \$1,264,218		Quarters		
Total debt \$ % change	9/30/2019				
% change	\$1,264,218	010012012	3/31/2019	12/31/2018	9/30/2018
		\$1,290,171	\$1,196,733	\$1,219,936	\$1,084,175
	-2.01%	7.81%	-1.90%	12.52%	0.10%
Stockholders' equity \$	\$1,197,894	\$1,243,909	\$1,271,749	\$1,307,926	\$1,329,899
% change	-3.70%	-2.19%	-2.77%	-1.65%	-2.47%
Total debt to equity ratio	1.06	1.04	0.94	0.93	0.82
% change	1.75%	10.22%	0.89%	14.41%	2.63%
Tangible net worth \$	\$1,197,894	\$1,243,909	\$1,271,749	\$1,307,926	\$1,329,899
% change	-3.70%	-2.19%	-2.77%	-1.65%	-2.47%
Total debt to tangible net worth	1.06	1.04	0.94	0.93	0.82
% change	1.75%	10.22%	0.89%	14.41%	2.63%
Total assets \$	\$2,691,806	\$2,772,010	\$2,723,347	\$2,764,637	\$2,654,739
% change	-2.89%	1.79%	-1.49%	4.14%	-1.28%
Total debt to assets ratio	0.47	0.47	0.44	0.44	0.41
% change	0.92%	5.92%	-0.43%	8.06%	1.39%
Tangible assets \$	\$2,691,806			\$2,764,637	\$2,654,739
% change	-2.89%	1.79%	-1.49%	4.14%	-1.28%
Short-term debt \$	\$223,826	\$249,130	\$25,174	\$96,311	\$95,087
% change	-10.16%	889.63%	-73.86%	1.29%	n/a
Short-term debt % of total debt	17.70%	19.31%	2.10%	7.89%	8.77%
% change	-8.31%	817.94%	-73.35%	-9.98%	n/a
Short-term debt % of working capital	-281.73%	-563.11%	15.47%	69.60%	861.53%
% change	49.97%	-3,739.13%	-77.77%	-91.92%	n/a
Total liabilities \$	\$1,493,912			\$1,456,711	\$1,324,840
% change	-2.24%	5.27%	-0.35%	9.95%	-0.05%
Total liabilities to equity ratio	1.25	1.23	1.14	1.11	1.00
% change	1.51%	7.63%	2.48%	11.80%	2.48%
Total liabilities to tangible net worth ratio	1.25	1.23	1.14	1.11	1.00
% change	1.51%	7.63%	2.48%	11.80%	2.48%
Total debt to EBITDA ratio (annualized)	n/a	89.30	193.90	25.32	52.34
% change		-53.95%	665.90%	-51.63%	117.29%
Source:			10-Q 5/10/2019	10-K 2/28/2019	10-Q 11/9/2018

Depressed EBITDA generation contributed to its untenable capital structure

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QUARTERLY LIQUIDITY RATIOS AND RATES OF RETURN

Working capital fell into a deficit	Liquidity Ratio	os - Sequer		9	adequate uick and current ratios
Period Ended	9/30/2019	6/30/2019	3/31/2019	12/31/2018	9/30/2018
Current assets \$	\$212,218	\$267,570	\$255,086	\$299,628	\$172,232
% change	-20.69%	4.89%	-14.87%	73.97%	-5.44%
% of short-term debt	94.81%	107.40%	1,013.29%	311.10%	181.13%
Current liabilities \$	\$291,664	\$311,812	\$92,397	\$161,242	\$161,195
% change	-6.46%	237.47%	-42.70%	0.03%	165.18%
Working capital \$	(\$79,446)	(\$44,242)	\$162,689	\$138,386	\$11,037
% change	-79.57%	-127.19%	17.56%	1,153.84%	-90.91%
% of sales (annualized)	-37.60%	-19.46%	75.27%	64.17%	4.72%
Cash \$	\$136,401	\$142,708	\$174,554	\$224,936	\$108,066
% change	-4.42%	-18.24%	-22.40%	108.15%	-0.92%
% of short-term debt	60.94%	57.28%	693.39%	233.55%	113.65%
Cash ratio	0.47	0.46	1.89	1.40	0.67
% change	2.18%	-75.77%	35.43%	108.08%	-62.64%
Quick assets \$	\$193,788	\$203,044	\$233,837	\$279,860	\$158,199
% change	-4.56%	-13.17%	-16.45%	76.90%	-4.78%
% of short-ter <u>m</u> debt	86.58%	81.50%	928.88%	290.58%	166.37%
Quick ratio	0.66	0.65	2.53	1.74	0.98
% change	2.03%	-74.27%	45.81%	76.86%	-64.09%
Current ratio	0.73	0.86	2.76	1.86	1.07
% change	-15.21%	-68.92%	48.57%	73.92%	-64.34%
Source:	10-Q 11/12/2019	10-Q 8/9/2019	10-Q 5/10/2019	10-K 2/28/2019	10-Q 11/9/2018

Unable to							
Rate of Return - Sequential Quarters (Thousands of U.S. Dollars)							
Period Ended	3 mos 9/30/2019	3 mos 6/30/2019	3 mos 3/31/2019	3 mos 12/31/2018	3 mos 9/30/2018		
Return on equity	-3.33%	-2.51%	-2.80%	-1.82%	-2.29%		
% change	-32.52%	10.29%	-53.90%	20.44%	-27.53%		
Return on net tangible equity	-3.33%	-2.51%	-2.80%	-1.82%	-2.29%		
% change	-32.52%	10.29%	-53.90%	20.44%	-27.53%		
Return on total assets	-1.52%	-1.16%	-1.33%	-0.89%	-1.17%		
% change	-30.37%	12.90%	-49.47%	23.49%	-26.02%		
Return on tangible assets	-1.52%	-1.16%	-1.33%	-0.89%	-1.17%		
% change	-30.37%	12.90%	-49.47%	23.49%	-26.02%		
Source:	10-Q 11/12/2019	10-Q 8/9/2019	10-Q 5/10/2019	10-К 2/28/2019	10-Q 11/9/2018		

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YEAR-OVER-YEAR STATEMENT OF CASH FLOWS

Nagativa					
Negative ash from					
operating					(
activities Lent of Cash Flows	- Year-over	-Year - St	andardize	d - Year to	
	(Thousands of			u loui lo	Duto
Period Ended	9 mos 9/30/2019	9 mos 9/30/2018	9 mos 9/30/2017	9 mos 9/30/2016	9 mos 9/30/2015
				Reclassified 9/30/2017	
Cash Flows from Operating Activities:					
Net income	(\$109,967)	(\$94,928)	(\$66,337)	(\$44,603)	\$69,492
Depreciation/depletion	73,987	74,121	74,038	68,298	61,114
Amortization	11,373	6,973	9,463	16,675	20,192
Deferred taxes	(31,637)	(22,866)	(33,766)	(21,097)	41,516
Non-cash Items	4,048	12,253	1,385	13,933	(29,533)
Changes in working capital	(20,081)	(1,329)	(13,986)	23,955	21,687
Total cash from operating activities	(72,277)	(25,776)	(29,203)	57,161	184,468
Cash Flows from Investing Activities:					
Capital expenditures	(3,956)	(51,940)	(15,130)	(92,318)	(215,730)
Other investing cash flow items, total	68	82	34	506	152,000
Total cash from investing activities	(3,888)	(51,858)	(15,096)	(91,812)	(63,730)
Cash Flows from Financing Activities:					
Financing cash flow items	88,109	(536)	(6,211)	(1,552)	(2,089)
Issuance/retirement of stock, net	126	260	258	732	1,966
Issuance/retirement of debt, net	(43,917)	0	(53,708)	0	n/a
Total cash from financing activities	44,318	(276)	(59,661)	(820)	(123)
Foreign exchange effects	(238)	(873)	(231)	1,131	(3,120)
Net change in cash	(32,085)	(78,783)	(104,191)	(34,340)	117,495
Net cash-beginning balance	224,936	186,849	217,027	259,801	185,123
Net cash-ending balance	\$192,851	\$108,066	\$112,836	\$225,461	\$302,618
Supplemental Disclosures:					
Cash interest paid	\$63,318	\$44,936	\$40,028	\$38,871	\$39,151
Cash taxes paid, supplemental	\$369	\$933	\$1,044	\$2,688	\$3,331
Source:	10-Q 11/12/2019	10-Q 11/9/2018	10-Q 11/8/2017	10-Q 11/8/2017	10-Q 11/6/2015

NEWS ALERTS: A TIMELINE OF CONCERNING NEWS ITEMS

	utstanding notes.	
05/01/2019	PR Newswire	Hornbeck Offshore Announces First Quarter 2019 Results
		, management signed off on a new asset-backed revolving credit facility. essed, would only worsen an already highly leveraged capital structure.
07/08/2019	CRMZ News Service	Hornbeck Offshore Announces New Senior Credit Facility
specifically as th	e company borrowed in the	\$249.1 million sequentially between the first and second quarters of 2019 form of a term loan and through a credit facility. With more than \$1.3 erest expenses increased to unsustainably high levels.
08/09/2019	CRMZ News Service	Hornbeck Offshore Services Inc.: a Form 10-Q has been filed with the SEC
		Offshore regarding its stock price compliance deficiency. While irement, it failed to execute a reverse split or other measures.
08/22/2019	CRMZ News Service	Hornbeck Offshore Receives Continued Listing Standard Notice From NYSE
		tioned onto over-the-counter markets after not meeting the minimum million; its stock ticker was changed from HOS to HOSS.
12/23/2019	CRMZ News Service	Hornbeck Offshore Common Stock to Trade on the OTC Market with New Trading Symbol HOSS Starting December 23, 2019
unsecured debt o	comprising a total of approx	rs and shareholders, the company would seek to tender existing layers of timately \$674 million. However, the ensuing breakdown in crude oil prices aluations nixed this attempted proposal.
02/14/2020	CRMZ News Service	Hornbeck Offshore Enters Into Transaction Support Agreement
		ucturing in the U.S. Bankruptcy for the Southern District of Houston Texas Ins, all of the company's vendors would be paid in full based on the
However, counte	r to most reorganization pla on submitted to the judge.	

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