# creditrisk monitor<sup>®</sup>

## CEC ENTERTAINMENT, INC. BANKRUPTCY CASE STUDY FILED ON 06/24/2020

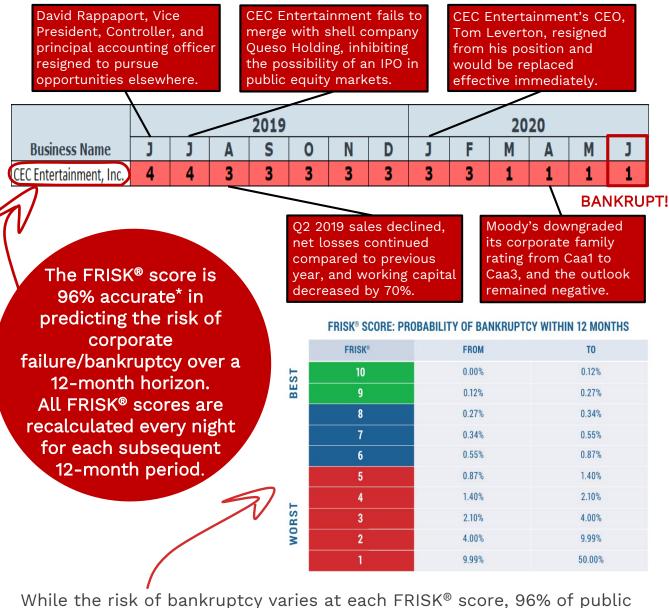


CreditRiskMonitor's warning of CEC Entertainment Inc.'s ("CEC Entertainment") bankruptcy risk was determined by a combination of factors:

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### MONTHLY AVERAGE FRISK<sup>®</sup> SCORE

CreditRiskMonitor's FRISK<sup>®</sup> score has been warning of financial stress at CEC Entertainment for more than a year. The company was also featured in an <u>industry report</u> as the next restaurant chain most likely to enter Chapter 11. The company ultimately filed for bankruptcy on June 24, 2020.

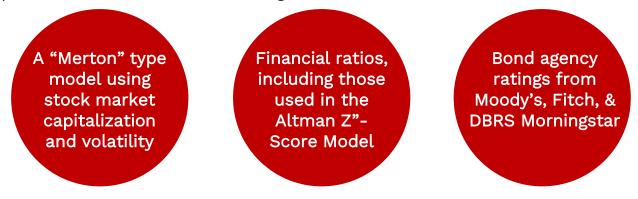


While the risk of bankruptcy varies at each FRISK<sup>®</sup> score, 96% of public companies that eventually go bankrupt enter the FRISK<sup>®</sup> "red zone" prior to filing. A FRISK<sup>®</sup> score of 5 or less is an important warning sign.

\* FRISK® score accuracy of 96% is based on backtesting of U.S. public companies; results may vary by country.

### THE FRISK<sup>®</sup> SCORE COMPONENTS

At the core of the CreditRiskMonitor<sup>®</sup> process is our 96% accurate FRISK<sup>®</sup> score, which indicates a company's level of financial stress on a scale of 1 to 10, based on the probability of bankruptcy over a 12-month horizon. When available, the FRISK<sup>®</sup> score incorporates a number of powerful risk indicators including:



### Crowdsourced CreditRiskMonitor<sup>®</sup> Usage Data

<u>Crowdsourcing</u> has enhanced the accuracy and timeliness of the FRISK<sup>®</sup> score. We collect and analyze data patterns from thousands of CreditRiskMonitor<sup>®</sup> subscribers, including professionals from more than 35% of the Fortune 1000 and other large corporations worldwide.

# The crowdsourcing advantage is even more powerful in our FRISK<sup>®</sup> score since many of the professionals who use our service are credit managers:

- Credit managers control one of the largest sources of working capital going into a company
- They are not held to the same "Fair Disclosure" restrictions that prevent non-disclosed information sharing on public companies
- Credit managers use a variety of non-public information sources such as their own company's management and sales representatives to be alerted to concerns in a public company's performance
- It is commonly known credit managers confidentially share information with other credit managers, thus collectively, their behavior helps to provide advanced insight to financial problems in public companies

<u>Read more in Credit Research Foundation's quarterly journal article,</u> <u>"Assessing Public Company Financial Risk by Crowdsourcing the Research of Credit Professionals"</u>

### **DO NOT MISS THIS – MANAGEMENT DISCUSSION AND ANALYSIS (MD&A)**

Making misleading or fraudulent statements in an MD&A is <u>against the law</u> – and Sarbanes-Oxley subjects CEOs and CFOs to heavy fines or even <u>jail time</u> for doing so. A vital feature of the CreditRiskMonitor service is the ability to quickly access a Company's Management Discussion and Analysis (MD&A) history. Let it sink in: there are no two people in the world with better knowledge of a company's liquidity risk than the CEO and CFO. More than any credit manager. More than any trade group. And they're personally liable if they're lying.

According to the Financial Accounting Standards Board (FASB), "MD&A should provide a balanced presentation that includes both positive and negative information about the topics discussed."

	trends, commitmen demands and uncertainties likely result in a materia change in Liquidity a
Deport	Capital Resources, like they can continue a
Report	CEC Entertainment going concern. If yo
Overview	CEC EIITERIdiffice Boulevard
Company News	Suite 200
Risk Ratings	Phone: (972) 258-5474 Irving, TX 75063 United States
Important Information	Filed for Bankruptcy on 6/24/2020
Annual Financials	This company was Merged or Acquired on 2/14/2014.
Annual Financials Year/Year Interim	This company ceased filing statements with the SEC on 6/25/2020.
Year/Year Interim	This company ceased filing statements with the SEC on 6/25/2020. Case #20-33163, filed in the U.S. Bankruptcy Court for the Southern District of Texas This is a Subsidiary, click <u>here</u> for the Parent Company
Year/Year Interim Sequential Quarters	This company ceased filing statements with the SEC on 6/25/2020. Case #20-33163, filed in the U.S. Bankruptcy Court for the Southern District of Texas
Year/Year Interim Sequential Quarters Liquidīty (MD&A)	This company ceased filing statements with the SEC on 6/25/2020.         Case #20-33163, filed in the U.S. Bankruptcy Court for the Southern District of Texas         This is a Subsidiary, click here for the Parent Company         Management Discussion and Analysis History         2019 Revolving Credit Facility:         Net Total Leverage Ratio       Revolver - Base Rate Loans Revolver - LIBOR Loans
Year/Year Interim Sequential Quarters Liquidîty (MD&A) SEC Filings	This company ceased filing statements with the SEC on 6/25/2020.         Case #20-33163, filed in the U.S. Bankruptcy Court for the Southern District of Texas         This is a Subsidiary, click here for the Parent Company         Management Discussion and Analysis History         2019 Revolving Credit Facility:
Year/Year Interim Sequential Quarters Liquidity (MD&A) SEC Filings Peer Analysis	This company ceased filing statements with the SEC on 6/25/2020.         Case #20-33163, filed in the U.S. Bankruptcy Court for the Southern District of Texas         This is a Subsidiary, click here for the Parent Company         Management Discussion and Analysis History         2019 Revolving Credit Facility:         Net Total Leverage Ratio         Revolver - Base Rate Loans Revolver - LIBOR Loans         Greater than 4.80 to 1.00       5.50%         During the period from August 30, 2019 through December 29, 2019 the applicable margin for LIBOR borrowings under         the 2019 Secured Credit Facilities was 6.50%. During the period from August 20, 2019 and
Year/Year Interim Sequential Quarters Liquidīty (MD&A) SEC Filings Peer Analysis Payments	This company ceased filing statements with the SEC on 6/25/2020.         Case #20-33163, filed in the U.S. Bankruptcy Court for the Southern District of Texas         This is a Subsidiary, click here for the Parent Company         Management Discussion and Analysis History         2019 Revolving Credit Facility:         Net Total Leverage Ratio         Revolver - Base Rate Loans Revolver - LIBOR Loans         Greater than 4.80 to 1.00       5.50%         During the period from August 30, 2019 through December 29, 2019 the applicable margin for LIBOR borrowings under the 2019 Secured Credit Facilities was 6.50%. During the applicable margin for LIBOR borrowings under the 2018 fiscal year, the applicable         for the 2018 fiscal year, the applicable         s.25%.
Year/Year Interim Sequential Quarters Liquidity (MD&A) SEC Filings Peer Analysis Payments Public Filings General Info	This company ceased filing statements with the SEC on 6/25/2020.         Case #20-33163, filed in the U.S. Bankruptcy Court for the Southern District of Texas         This is a Subsidiary, click here for the Parent Company         Management Discussion and Analysis History         2019 Revolving Credit Facility:         Net Total Leverage Ratio         Revolver - Base Rate Loans Revolver - LIBOR Loans         Greater than 4.80 to 1.00       5.50%         6.50%         During the period from August 30, 2019 through December 29, 2019 the applicable margin for LIBOR borrowings under         the 2018 fiscal year, the applicable         9.25%.         Senior Unsecured Notes         Our senior unsecured deby       Management disclosed the         rowings of 8.0% Senior Notes due
Year/Year Interim Sequential Quarters Liquidity (MD&A) SEC Filings Peer Analysis Payments Public Filings General Info Access History	This company ceased filing statements with the SEC on 6/25/2020.         Case #20-33163, filed in the U.S. Bankruptcy Court for the Southern District of Texas         This is a Subsidiary, click here for the Parent Company         Management Discussion and Analysis History         2019 Revolving Credit Facility:         Net Total Leverage Ratio         Revolver - Base Rate Loans Revolver - LIBOR Loans         Greater than 4.80 to 1.00       5.50%         During the period from August 30, 2019 through December 29, 2019 the applicable margin for LIBOR borrowings under         the 2019 Secured Credit Facilities was 6.50%. During the applicable margin for LIBOR borrowings under         for the 2018 fiscal year, the applicable         Senior Unsecured Notes         Our senior unsecured debi       Management disclosed the         2022 (the "Senior Notes"       Management disclosed the         2022 (the "Senior Notes"       Company's net leverage ratio
Year/Year Interim Sequential Quarters Liquidity (MD&A) SEC Filings Peer Analysis Payments Public Filings General Info Access History Credit Limit	This company ceased filing statements with the SEC on 6/25/2020.         Case #20-33163, filed in the U.S. Bankruptcy Court for the Southern District of Texas         This is a Subsidiary, click here for the Parent Company         Management Discussion and Analysis History         2019 Revolving Credit Facility:         Net Total Leverage Ratio         Revolver - Base Rate Loans Revolver - LIBOR Loans         Greater than 4.80 to 1.00       5.50%         During the period from August 30, 2019 through December 29, 2019 the applicable margin for LIBOR borrowings under         the 2019 Secured Credit Facilities was 6.50%. During the period from August 30, 2019 through December 20, 2019 the applicable margin for LIBOR borrowings under         the 2018 fiscal year, the applicable         Senior Unsecured Notes         Our senior unsecured deby       Management disclosed the         2022 (the "Senior Notes       Management disclosed the         2022 (the "Senior Notes       Company's net leverage ratio         of Fiscal 2019, we rep       exceeded 4.8x, borrowings
Year/Year Interim Sequential Quarters Liquidity (MD&A) SEC Filings Peer Analysis Payments Public Filings General Info Access History Credit Limit Update Portfolio	This company ceased filing statements with the SEC on 6/25/2020.         Case #20-33163, filed in the U.S. Bankruptcy Court for the Southern District of Texas         This is a Subsidiary, click here for the Parent Company         Management Discussion and Analysis History         2019 Revolving Credit Facility:         Net Total Leverage Ratio         Revolver - Base Rate Loans Revolver - LIBOR Loans         Greater than 4.80 to 1.00       5.50%         During the period from August 30, 2019 through December 29, 2019 the applicable margin for LIBOR borrowings under         the 2019 Secured Credit Facilities was 6.50%. During the period from August 30, 2019 through December 29, 2019 the applicable margin for LIBOR borrowings under         the 2018 fiscal year, the applicable       Management disclosed the         company's net leverage ratio       of Fiscal 2019, we report of Fiscal
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Year/Year Interim Sequential Quarters Liquidity (MD&A) SEC Filings Peer Analysis Payments Public Filings General Info Access History Credit Limit Update Portfolio	This company ceased filing statements with the SEC on 6/25/2020.         Case #20-33163, filed in the U.S. Bankruptcy Court for the Southern District of Texas         This is a Subsidiary, click here for the Parent Company         Management Discussion and Analysis History         2019 Revolving Credit Facility:         Net Total Leverage Ratio         Revolver - Base Rate Loans Revolver - LIBOR Loans         Greater than 4.80 to 1.00       5.50%         During the period from August 30, 2019 through December 29, 2019 the applicable margin for LIBOR borrowings under the 2018 Secured Credit Facilities was 6.50%. During the period from August 30, 2019 through December 29, 2019 the applicable margin for LIBOR borrowings under the 2018 Secured Credit Facilities was 6.50%. During the period from August 30, 2019 through December 29, 2019 the applicable margin for LIBOR borrowings under the 2014 Secured Credit Facilities was 3.25%.         Senior Unsecured Notes       Management disclosed the company's net leverage ratio exceeded 4.8x, borrowings under its senior notes were an extinguishment of the senior notes were 8.2%, and assurance could       Towings of 8.0% Senior Notes and the tissuance costs and other

manager to discuss these important red flags.

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### COMPANY REPORT DETAIL

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### **CEC Entertainment Inc**

1707 Market Place Boulevard Suite 200 Irving, TX 75063 United States

Phone: (972) 258-5474

Filed for Bankruptcy on 6/24/2020

This company was Merged into or Acquired by <u>Apollo Global Management Inc</u> on 2/14/2014 This company ceased filing statements with the SEC on 6/25/2020. Case #20-33163, filed in the U.S. Bankruptcy Court for the Southern District of Texas This is a Subsidiary, click <u>here</u> for the Parent Company

Latest Financial Statements as of 12/29/2019

This is a babbianary, chere <u>nere</u>for the Further company

#### Business Summary

CEC Entertainment, Inc. is a family entertainment and dining company. The Company develops, operates and franchises family dining and entertainment centers under the names Chuck E. Cheese and Peter Piper Pizza. The Company's venues are located in approximately 47 states and 16 countries and territories. Its franchisees operate approximately 186 venues located in 13 states and 15 countries and territories, including Chile, Colombia, Costa Rica, Guam, Guatemala, Honduras, India, Jordan, Mexico, Panama, Peru, Puerto Rico, Saudi Arabia, Trinidad and Tobago, and the United Arab Emirates. Its Chuck E. Cheese's and Peter Piper Pizza venue offers various pizzas, wings, appetizers, salads and desserts, as well as certain gluten-free options. It also serves soft drinks, coffee and tea, along with beer and wine in some locations. Peter Piper Pizza venues also offer lunch buffet options with unlimited pizza, salad, breadsticks and dessert.

Incorporated: 4/30/1980

(Source: 10-K)

Federal Tax Id: 480905805

	Employees:	20,000	(as o	f 12/28	/2014)	
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Credit Score History

Why are these scores different? FRISK<sup>®</sup> Score Analysis

	2019			2020									
Score/ Index	J	Α	S	0	N	D	J	F	Μ	Α	М	J	J
FRISK <sup>®</sup> Score*	4	3	3	3	3	3	3	3	1	1	1	1	G
DBT Index	9	9	9	9	9	8	9	9	8	7	7	DBT	DØT
Z"-Score	0	0.22	2		0.1		-	0.1	6	Z"	Z"	Z"	Z"

\*FRISK® Scores are month-end

#### Agency Credit Ratings

Rating Agency	Long Term Rating	Outlook	Short Term Rating	w
Moody's	WR	Withdrawn	WR	(

 Probability
 The FRISK<sup>®</sup> score is
 a 96% accurate method by which to monitor public company bankruptcy risk.

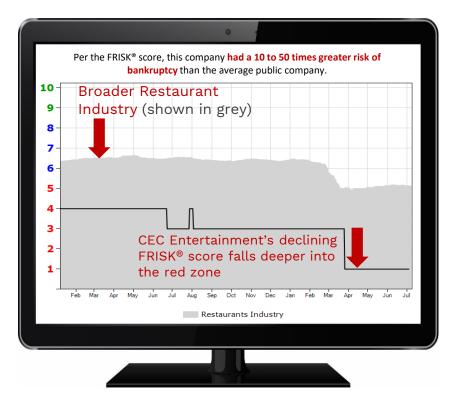
Payment performance, captured by the Days Beyond Terms (DBT) index, which is very similar to D&B's PAYDEX® score, is not an effective indicator of financial stress for <u>publicly traded</u> companies since they often continue to pay on time right up until their bankruptcy filing. This is what's commonly called the "Cloaking Effect."

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**Request a Personalized Demo** 

### FRISK<sup>®</sup> DEEP DIVE



The FRISK<sup>®</sup> score relative to the broader Restaurant industry raised an additional red flag signaling heightened risk relative to peers, as well...

MAKING IMMEDIATE ATTENTION REQUIRED.

The Restaurant industry's average FRISK<sup>®</sup> score would decline from over "6" to a "5" heading into the spring of 2020, representing an aggregated increase in financial risk. However, CEC Entertainment exhibited a 10 to 50 times greater risk of bankruptcy compared to the average restaurant as shown by its bottom-rung FRISK<sup>®</sup> score of "1."

CEC Entertainment's FRISK<sup>®</sup> score computation primarily utilized the input factors of financial statement ratios, bond agency ratings, and proprietary subscriber crowdsourcing. Crowdsourcing sent a negative signal after the company released its second quarter earnings of 2019 and revealed that it would no longer be going public on the NYSE.

Since subscriber crowdsourcing data is derived from a diverse risk management user group, it effectively provides unique, real-time insight for credit assessments on public companies.



The average probability of failure for SIC code 5812 (Eating places) has increased 94% since 2007. CEC Entertainment was among the weakest names in the industry as evidenced by its FRISK<sup>®</sup> score of 1.



### PEER ANALYSIS ON ALTERNATE SUPPLIERS AND CUSTOMERS

The Peer Analysis		_	_		_	
pands to provide a						
king of a company's						
npetitors, which can						
lp provide options						
alternate suppliers						(
r new customers	Ranking Within	Number Of				
Group: 3099	Peer	Peers	Company	Peer Grou	p Range	
	Group	Ranked	Value	Low	Median	High
		Ratings				
Z-Score	716			-11,909.84	2.23	1,216.82
Net Sales (Thousands of U.S. Dollars)	Performal 36	nce ratios: 77	206,782	0	157.096	141,671,000
Gross Margin % Of Sales	299		53.96			282.29
Gross Margin % Of Sales TTM	295		56.68			
SGA % Of Sales	583		40.56	0.00		2,747.34
SGA % Of Sales TTM	589	889	37.85	0.01	27.14	1,738.05
Operating Margin % Of Sales	728 435		Rank	0 710 00	ompany Name	17 452 25
Operating Margin % Of Sales TTM EBITDA Margin Of Sales	435					
EBITDA Margin Of Sales TTM	254			<u>y's Holdings Inc</u>		
Net Profit Margin % Of Sales	762	<u>903</u>	2 Sha	<u>ke Shack Inc</u>		
Net Profit Margin % Of Sales TTM	724	<u>908</u>	3 The	Habit Restaura	nts <u>, Inc</u> .	
Pre-tax Income % Of Sales Effective Tax Rate	781	<u>903</u> 874		belly Corp		
Effective Tax Rate Depreciation % Of Prop/Plant/Equipment	543 381	8/4			and here	
Capital Expense % Of Prop/Plant/Equipment			5 <u>J A</u>	exanders Holdir	<u>igs inc</u>	.,
Interest Coverage	316	384	0.56	-646.45	6.49	7,031.75
Interest Coverage TTM	441		1.67	-177.16	6.69	23,047.18
Cash Ratio	Liquidit 613	y ratios: 866	0.20	0.00	0.40	23.58
Ouick Ratio	644		0.20			23.58 54.13
Current Ratio	714		0.61			58.17
		cy ratios:				
Accounts Receivable Turnover	231	873	35.26 Rank			4 833 23
Days Sales Outstanding % of Inventory Financed by Vendors	270 459				Company Nam	e
% of Inventory Financed by Vendors TTM	439		1 <u>Th</u>	e Habit Restaura	<u>nts, Inc.</u>	
Inventory Turnover	444		2 Ma	dison Square Ga	rden Entertair	ment Corp
Inventory Turnover TTM	411	873		ake Shack Inc		
Days Sales in Inventory	447					
Inventory to Working Capital Accounts Payable Turnover	622 326			althcare Service		
Accounts Payable Turnover TTM	297	-	5 <mark>Ku</mark>	a Sushi USA Inc		
Lev		ebt covera	ge:			
Total Debt to Equity Ratio	730		4.41			
Debt to Tangible Equity Ratio		707	0.11	0.00		-
Total Debt to Assets Ratio Short-Term Debt % of Total Debt	621 25		0.44			508.89 100.00
Short-Term Debt % of Working Capital	756		-12.74			
Liabilities to Net Worth Ratio		770		0.00		4,362.08
Total Liabilities to Equity Ratio	809					
TTM EBITDA to Total Debt	376					-
Net Debt to TTM EBITDA	412 Grou		6.23 d in Unnor			
				Quartile of Two Quartil		
				Quartile of I		<u> </u>
				nfidential		
TTM = trailing 12 months		-	nange of			

CEC Entertainment demonstrated bottom quartile ranking in key financial ratios (shown in red) versus its industry peers.

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### QUARTERLY PERFORMANCE RATIOS

Thin EBIT					nterest
margins turn					ige ratio
negative; net				& mai	rginally
losses in four					keven
of last five					ulative
quarters Perform	nance Ratios (Thousands	<ul> <li>Sequenti of U.S. Dollars)</li> </ul>	ial Quarter	rs cash	n flow
Period Ended	13 weeks 12/29/2019	13 weeks 9/29/2019	13 weeks 6/30/2019	13 weeks 3/31/2019	13 weeks 12/30/2018
Net Sales \$	\$206,782	\$217,594	\$215,176	\$273,312	\$202,858
% change	-4.97%	1.12%	-21.27%	34.73%	-8.19%
Gross Margin \$	\$111,578	\$122,966	\$120,464	\$162,409	\$111,006
% change	-9.26%	2.08%	-25.83%	46.31%	-10.139
% of sales	53.96%	56.51%	55.98%	59.42%	54.72%
change as % of incremental sales	n/m	103.47%	n/m	72.96%	n/m
SG&A \$	\$83,873 -2.47%	\$85,999	\$85,795	\$89,820	\$86,280 -0.06%
% change % of sales	-2.47% 40.56%	0.24% 39.52%	-4.48% 39.87%	4.10% 32.86%	-0.06% 42.53%
change as % of incremental sales	40.50% n/m	59.52% 8.44%	59.07% n/m	5.02%	42.33% n/m
Operating margin \$	(\$10,396)	0.44∞ \$862	\$9,258	\$48,232	\$746
% change	-1,306.03%	-90.69%	-80.81%	6,365.42%	-89.88%
% of sales	-5.03%	0.40%	4.30%	17.65%	0.37%
change as % of incremental sales	-5.03% n/m	-347.23%	4.50% n/m	67.40%	0.37% n/m
EBITDA \$	\$14,159	\$25,484	\$33,376	\$72,566	\$24,662
% change	-44.44%	-23,65%	-54.01%	194.24%	-23,19%
% of sales	6.85%	11.71%	15.51%	26.55%	12.16%
change as % of incremental sales	n/m	-326.39%	n/m	67.99%	n/m
EBIT \$	(\$10,396)	\$862	\$9,258	\$48,232	\$746
% change	-1,306.03%	-90.69%	-80.81%	6,365.42%	-89.88%
% of sales	-5.03%	0.40%	4.30%	17.65%	0.37%
change as % of incremental sales	n/m	-347.23%	n/m	67.40%	n/m
Pre-tax income \$	(\$35,823)	(\$21,167)	(\$10,721)	\$28,424	(\$18,797)
% change	-69.24%	-97.43%	-137.72%	251.22%	-60.66%
% of sales	-17.32%	-9.73%	-4.98%	10.40%	-9.27%
change as % of incremental sales	n/m	-432.01%	n/m	67.02%	n/m
Net income (loss) \$	(\$26,101)	(\$15,334)	(\$8,734)	\$21,246	(\$14,230
% change	-70.22%	-75.57%	-141.11%	249.30%	-49.99%
% of sales	-12.62%	-7.05%	-4.06%	7.77%	-7.01%
change as % of incremental sales	n/m	-272.95%	n/m	50.35%	n/m
Tax expense \$	(\$9,722)	(\$5,833)	(\$1,987)	\$7,178	(\$4,567)
Effective tax rate	27.14%	27.56%	18.53%	25.25%	24.30%
Depreciation expense \$	\$24,555	\$24,622	\$24,118	\$24,334	\$23,916
	11.87%	11.32%	11.21%	8.90%	11.79%
% of sales	11.07.0				
% of sales % of capital expenses	92.27%	93.89%	147.99%	130.45%	105.59%
% of capital expenses % of PP&E, net (annualized)			147.99% 9.02%	130.45% 12.04%	
% of capital expenses	92.27%	93.89%			17.68%
% of capital expenses % of PP&E, net (annualized) Capital expenditures \$ % change	92.27% 9.32%	93.89% 9.28%	9.02%	12.04%	17.68% <b>\$22,650</b>
% of capital expenses % of PP&E, net (annualized) <b>Capital expenditures \$</b> % change % of PP&E, net (annualized)	92.27% 9.32% <b>\$26,613</b>	93.89% 9.28% <b>\$26,224</b>	9.02% <b>\$16,297</b>	12.04% <b>\$18,654</b>	17.68% <b>\$22,650</b> 16.97%
% of capital expenses % of PP&E, net (annualized) Capital expenditures \$ % change % of PP&E, net (annualized) % of working capital (annualized)	92.27% 9.32% <b>\$26,613</b> 1.48% 10.10% -274.25%	93.89% 9.28% <b>\$26,224</b> 60.91%	9.02% <b>\$16,297</b> -12.64%	12.04% \$18,654 -17.64% 9.23% 288.76%	17.68% <b>\$22,650</b> 16.97% 16.75%
% of capital expenses % of PP&E, net (annualized) <b>Capital expenditures \$</b> % change % of PP&E, net (annualized)	92.27% 9.32% <b>\$26,613</b> 1.48% 10.10% -274.25% <b>0.56</b>	93.89% 9.28% <b>\$26,224</b> 60.91% 9.89% <u>56,395.70%</u> 1.16	9.02% \$16,297 -12.64% 6.10% 554.72% 1.67	12.04% \$18,654 -17.64% 9.23% 288.76% 3.66	17.68% <b>\$22,650</b> 16.97% 16.75% <u>196.85</u> %
% of capital expenses % of PP&E, net (annualized) Capital expenditures \$ % change % of PP&E, net (annualized) % of working capital (annualized) Interest coverage ratio % change	92.27% 9.32% \$26,613 1.48% 10.10% -274.25% 0.56 -51.87%	93.89% 9.28% <b>\$26,224</b> 60.91% 9.89% <u>56,395.70%</u> <b>1.16</b> -30.76%	9.02% <b>\$16,297</b> -12.64% 6.10% 554.72%	12.04% \$18,654 -17.64% 9.23% 288.76%	17.68% \$22,650 16.97% 16.75% <u>196.85%</u> 1.26 -25.06%
% of capital expenses % of PP&E, net (annualized) Capital expenditures \$ % change % of PP&E, net (annualized) % of working capital (annualized) Interest coverage ratio % change Free cash flow \$	92.27% 9.32% \$26,613 1.48% 10.10% -274.25% 0.56 -51.87% (\$31,115)	93.89% 9.28% \$26,224 60.91% 9.89% 56,395.70% 1.16 -30.76% (\$1,652)	9.02% \$16,297 -12.64% 6.10% 554.72% 1.67 -54.40% \$4,297	12.04% \$18,654 -17.64% 9.23% 288.76% 3.66 190.32% \$51,824	17.68% \$22,650 16.97% 16.75% <u>196.85%</u> 1.26 -25.06% (\$18,335)
% of capital expenses % of PP&E, net (annualized) Capital expenditures \$ % change % of PP&E, net (annualized) % of working capital (annualized) Interest coverage ratio % change	92.27% 9.32% \$26,613 1.48% 10.10% -274.25% 0.56 -51.87%	93.89% 9.28% <b>\$26,224</b> 60.91% 9.89% <u>56,395.70%</u> <b>1.16</b> -30.76%	9.02% \$16,297 -12.64% 6.10% 554.72% 1.67 -54.40%	12.04% \$18,654 -17.64% 9.23% 288.76% 3.66 190.32%	105.59% 17.68% \$22,650 16.97% 16.75% <u>196.85%</u> <u>1.26</u> -25.06% (\$18,335) -857.94% 10-K



### **QUARTERLY LEVERAGE RATIOS**

Total liabilities to equity indicated

egative tangible					/ indicate
t worth denoted					ive levera
nable collateral					accountir
s exhausted and					th debt ar
	e Ratios - Se	equential	Ouarters	opera	ting lease
was high	(Thousands of		•••••		
Ended	12/29/2019	9/29/2019	6/30/2019	3/31/2019	12/30/2018
Total debt \$	\$941,880	\$967,389	\$968,251	\$969,050	\$982,121
% change	-2.64%	-0.09%	-0.08%	-1.33%	-0.11%
Stockholders' equity \$	\$213,786	\$239,897	\$255,095	\$263,788	\$242,571
% change	-10.88%	-5.96%	-3.30%	8.75%	-5.33%
Total debt to equity ratio	4.41	4.03	3.80	3.67	4.05
% change	9.25%	6.24%	3.32%	-9.27%	5.51%
Tangible net worth \$	(\$739,358)	(\$713,759)	(\$699,073)	(\$690,892)	(\$718,952)
% change	-3.59%	-2.10%	-1.18%	3.90%	-1.82%
Total assets \$	\$2,119,549	\$2,199,314	\$2,213,808	\$2,228,113	\$1,666,165
% change	-3.63%	-0.65%	-0.64%	33.73%	-1.18%
Total debt to assets ratio	0.44	0.44	0.44	0.43	0.59
% change	1.02%	0.57%	0.57%	-26.23%	1.10%
Tangible assets \$	\$1,166,405	\$1,245,658	\$1,259,640	\$1,273,433	\$704,642
% change	-6.36%	-1.11%	-1.08%	80.72%	-2.64%
Short-term debt \$	\$8,410	\$8,403	\$8,377	\$8,335	\$8,277
% change	0.08%	0.31%	0.50%	0.70%	0.52%
Short-term debt % of total debt	0.89%	0.87%	0.87%	0.86%	0.84%
% change	2.80%	0.39%	0.59%	2.05%	0.63%
Short-term debt % of working capital	-12.74%	-72.44%	69.97%	72.28%	20.62%
% change	82.42%	-203.53%	-3.20%	250.63%	29.94%
Total liabilities \$	\$1,905,763	\$1,959,417	\$1,958,713	\$1,964,325	\$1,423,594
% change	-2.74%	0.04%	-0.29%	37.98%	-0.44%
Total liabilities to equity ratio	8.91	8.17	7.68	7.45	5.87
% change	9.14%	6.37%	3.11%	26.88%	5.17%
Total debt to EBITDA ratio (annualized)	16.63	9.49	7.25	3.34	9,96
% change	75 24%	30.85%	117.24%	-66.47%	30.05%
Source:			10-Q	10-Q	10-K
		<u></u>	8/14/2019	5/15/2019	3/12/2019

limited capacity to deleverage



## QUARTERLY LIQUIDITY RATIOS AND RATES OF RETURN

Working capital fell into a deficit	Liquidity Ratio	os - Sequen Isands of U.S. Doll			uick and current ratios declined
Period Ended	12/29/2019	9/29/2019	6/30/2019	3/31/2019	12/30/2018
Current assets \$	\$104,775	\$167,700	\$181,211	\$176,348	\$146,732
% change	-37.52%	-7.46%	2.76%	20.18%	-8.15%
% of short-term debt	1,245.84%	1,995.72%	2,163.20%	2,115.75%	1,772.77%
Current liabilities \$	\$170,805	\$179,300	\$169,239	\$164,817	\$106,582
% change	-4.74%	5.94%	2.68%	54.64%	-1.17%
Working capital \$	(\$66,030)	(\$11,600)	\$11,972	\$11,531	\$40,150
% change	-469.22%	-196.89%	3.82%	-71.28%	-22.64%
% of sales (annualized)	-7.98%	-1.33%	1.39%	1.05%	4.95%
Cash \$	\$34,771	\$105,059	\$113,636	\$112,030	\$63,170
% change	-66.90%	-7.55%	1.43%	77.35%	-25.18%
% of short-term debt	413.45%	1,250.26%	1,356.52%	1,344.09%	763.20%
Cash ratio	0.20	0.59	0.67	0.68	0.59
% change	-65.25%	-12.75%	-1.21%	14.68%	-24.29%
Quick assets \$	\$61,113	\$125,635	\$134,312	\$132,777	\$87,190
% change	-51.36%	-6.46%	1.16%	52.28%	-15.62%
% of short-term debt	726.67%	1,495.12%	1,603.34%	1,593.01%	1,053.40%
Quick ratio	0.36	0.70	0.79	0.81	0.82
% change	-48.94%	-11.71%	-1.49%	-1.53%	-14.61%
Current ratio	0.61	0.94	1.07	1.07	1.38
% change	-34.42%	-12.65%	0.07%	-22.28%	-7.06%
Source:	10-К З/12/2020	10-Q 11/12/2019	10-Q 8/14/2019	10-Q 5/15/2019	10-K 3/12/2019

Poor returns on equity and assets	Rate of Return	n - Sequenti sands of U.S. Dolla		;	
Period Ended	13 weeks 12/29/2019	13 weeks 9/29/2019	13 weeks 6/30/2019	13 weeks 3/31/2019	13 weeks 12/30/2018
Return on equity	-10.88%	-6.01%	-3.31%	8.76%	-5.55%
% change	-81.00%	-81.55%	-137.80%	257.71%	-55.68%
Return on total assets	-1.21%	-0.69%	-0.39%	1.09%	-0.85%
% change	-73.94%	-76.68%	-136.05%	228.52%	-51.42%
Return on tangible assets	-2.16%	-1.22%	-0.69%	2.15%	-1.99%
% change	-76.80%	-77.51%	-132.10%	207.81%	-53.14%
Source:	10-К 3/12/2020	10-Q 11/12/2019	10-Q 8/14/2019	10-Q 5/15/2019	10-K 3/12/2019

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### ANNUAL STATEMENT OF CASH FLOWS

Net losses widened; cash flow benefited from unpaid income taxes and accrued costs

Net cash-ending balance declined to at least a five year low

State	ment of Cas	h Flows - An nousands of U.S. Do		ardize	
Period Ended	52 weeks 12/29/2019	52 weeks 12/30/2018	52 weeks 12/31/2017	52 weeks 1/1/2017	53 weeks 1/3/2016
			Restated 12/29/2019		
<b>Cash Flows from Operating Acti</b>	ivities:				
Net income	(\$28,923)	(\$20,461)	\$53,066	(\$3,667)	(\$12,510)
Depreciation/depletion	97,629	100,720	109,771	119,569	119,294
Deferred taxes	(14,510)	(8,182)	(71,875)	(15,521)	(16,748)
Non-cash Items	40,629	20,186	18,967	21,660	21,430
Changes in working capital	16,317	(5,473)	(5,632)	(3,354)	(10,853)
Total cash from operating activities	111,142	86,790	104,297	118,687	100,613
<b>Cash Flows from Investing Acti</b>	vities:				
Capital expenditures	(87,788)	(79,844)	(94,201)	(99,135)	(77,836)
Other investing cash flow items, total	204	560	489	696	(355)
Total cash from investing	(87,584)	(79,284)	(93,712)	(98,439)	(78,191)
activities					
<b>Cash Flows from Financing Acti</b>	vities:				
Financing cash flow items	(15,375)	(442)	0	4	18
Total cash dividends paid	n/a	n/a	n/a	0	(70,000)
Issuance/retirement of stock, net	0	0	1,447	n/a	n/a
Issuance/retirement of debt, net	(36,713)	(11,105)	(6,477)	(10,099)	(11,617)
Total cash from financing activities	(52,088)	(11,547)	(5,030)	(10,095)	(81,599)
Foreign exchange effects	(2)	50	466	216	(1,163)
Net change in cash	(28,532)	(3,991)	6,021	10,369	(60,340)
Net cash-beginning balance	63,321	67,312	61,291	50,654	110,994
Net cash-ending balance	\$34,789	\$63,321	\$67,312	\$61,023	\$50,654
Supplemental Disclosures:					
Cash interest paid	\$77,315	\$72,966	\$64,675	\$64,614	\$73,255
Cash taxes paid, supplemental	(\$7,264)	\$1,054	\$7,136	\$10,728	\$13,346
Auditor/Opinion:	Deloitte & Touche LLP <b>Unqualified</b>				
Source:	10-К 3/12/2020	10-K 3/12/2019	10-К 3/12/2020	10-K 3/16/2017	10-K 3/2/2016

### NEWS ALERTS: A TIMELINE OF CONCERNING NEWS ITEMS

CEC Entertainment's FRISK<sup>®</sup> score was downgraded to a "3" from a "4," which reflected a higher probability of bankruptcy over the next 12 months. The score shifted lower based on negative assessments derived from subscriber crowdsourcing activity, as risk professionals became increasingly concerned about the company's financial sustainability.

Т

06/23/2019	CRMZ News Service	CEC Entertainment Inc.: FRISK® score downgraded to 3
of the previous y	/ear following a decrease i	lion was reported. Working capital also declined compared to the end n accounts receivable and buildup of accrued expenses and accounts ade and manufacturing vendors.
08/27/2019	CRMZ News Service	CEC Entertainment Inc.: updated financials available
applicable margi	n on the term loan would	dit agreement, which carried a springing covenant. The initial bare an interest rate of 6.5% plus LIBOR, or an effective 8%. This ing costs for most other franchise restaurants.
09/05/2019	CRMZ News Service	CEC Entertainment Inc. files (8-K0 Disclosing Entry into a Material Definitive Agreement
million. Working		creased by 61.6% compared to the previous year's net loss of \$9.5 icit, primarily due to declining cash and short-term investments on enses.
11/26/2019	CRMZ News Service	CEC Entertainment Inc.: updated financials available
closures would a		rom stable to negative. Due to the coronavirus outbreak, store e in operating performance. Moody's analyst team determined that Ox. Moody's downgrades CEC Entertainment to Caa1; outlook negative.
committee desig brought onto the	ned to explore restructuri e restructuring committee.	d member, Mr. Aronzon, would be appointed to lead a special ng and financing opportunities. Two other directors were also Together, they would evaluate various strategic actions, including nges, asset sales, and bankruptcy, among other potential transactions
04/10/2020	CRMZ News Service	CEC Entertainment Inc. files (8-K) Disclosing Results of Operations and Financial Condition, Change in Directors or Principal Officers
Management det 21.9% in the first	termined that COVID-19 wa	the U.S. Bankruptcy Court for the Southern District of Texas. As the primary cause for the filing as comparable store sales declined hat would be subject the largest haircut in the fallout would be its de creditors.
06/25/2020	Reuters America	Chuck E. Cheese Parent files for Chapter 11 amid coronavirus crisis

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